GENERAL FUND REVENUES	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
PROPERTY TAXES	24,035,753	23,671,521	24,741,116	24,741,116	0	0.00%
MOTOR VEHICLE EXCISE	2,897,809	2,734,588	2,800,298	2,675,800	(124,498)	-4.45%
INVESTMENT INCOME	881,577	406,824	488,347	518,347	30,000	6.14%
DEFERRED TAX OFFSET	0	(42,911)	0	0	0	N/A
TAX INTEREST	111,667	108,339	60,000	85,000	25,000	41.67%
AGENT FEE BMV	50,029	49,160	50,000	50,000	0	0.00%
VITAL STATISTICS	39,232	45,032	37,000	37,000	0	0.00%
UNCLASSIFIED	32,670	10,687	20,000	20,000	0	0.00%
PROTECTIVE LICENSES	24,245	22,810	24,500	22,810	(1,690)	-6.90%
WATERCRAFT - EXCISE	12,322	12,695	11,500	12,300	800	6.96%
ANIMAL CONTROL PROGRAM	19,219	9,585	9,000	9,000	0	0.00%
INTEREST ON CEMETERY FUNDS	13,734	1,862	0	0	0	N/A
AGENT FEE IFW	8,107	7,959	8,000	8,000	0	0.00%
COMMISSION FROM DOG LICENSES	2,298	2,251	2,250	2,250	0	0.00%
AMUSEMENT LICENSES	3,325	1,410	3,300	3,300	0	0.00%
MARRIAGE LICENSES	4,960	4,270	4,680	4,680	0	0.00%
BURIAL PERMITS	2,942	3,228	2,400	7,000	4,600	191.67%
TAXI LICENSES	2,225	2,415	2,050	2,050	0	0.00%
TAX LIEN PENALTY	2,413	1,678	1,500	1,500	0	0.00%
RECORDING LEGAL DOCUMENTS	965	848	800	800	0	0.00%
INTEREST ON TRUST FUND	341	46	0	0	0	N/A
TRANSIT SELLERS	615	0	0	0	0	N/A
PROFESSIONAL & OCCUPATIONAL LICENSES	250	810	400	400	0	0.00%
CITY CLERK'S JACKET REIMBURSEMENT	188	160	60	60	0	0.00%
TREASURER JACKET REIMBURSEMENT	20	19	15	15	0	0.00%
CITY CLERK TREASURER TAX COLLECTOR	**28,146,906**	**27,055,285**	**28,267,216**	**28,201,428**	**(65,788)**	-0.23%

GENERAL FUND REVENUES	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
HOMESTEAD EXEMPTION	470,679	461,004	354,753	356,538	1,785	0.50%
BUSINESS EQUIPMENT EXEMPTION	179,268	232,452	184,368	190,873	6,505	3.53%
PAYMENT IN LIEU OF TAX	55,960	55,586	49,851	54,879	5,028	10.09%
TREE GROWTH EXEMPTION	5,206	9,431	5,205	5,205	0	0.00%
VETERAN EXEMPTION	0	15,614	10,600	15,300	4,700	44.34%
ASSESSING SERVICES WINTHROP	0	15,000	36,000	0	(36,000)	-100.00%
ASSESSOR	**711,113**	**789,087**	**640,777**	**622,795**	**(17,982)**	**-2.81%**
STATE REVENUE SHARING	2,297,698	1,858,096	1,646,858	1,740,091	93,233	5.66%
FUND BALANCE TRANSFER	0	0	78,778	220,178	141,400	179.49%
T.I.F. TRANSFER	428,531	492,372	505,247	505,247	0	0.00%
CABLE FRANCHISE FEE	131,126	140,860	116,885	136,743	19,858	16.99%
CONTRIBUTIONS	70,000	70,000	70,000	70,000	0	0.00%
CIVIC CENTER TRANSFER	61,013	59,960	59,960	59,960	0	0.00%
LANDFILL TRANSFER	54,364	48,477	48,477	48,477	0	0.00%
GAUD FINANCIAL	0	37,500	37,500	37,500	0	0.00%
CENTRAL GARAGE TRANSFER	29,237	28,298	28,298	28,298	0	0.00%
TRANSFER IN	2,261	0	0	0	0	N/A
TRANSFER OLD CONY	0	41,611	166,611	166,611	0	0.00%
FINANCE AND ADMINISTRATION	**3,074,230**	**2,777,174**	**2,758,614**	**3,013,105**	**254,491**	**9.23%**
SANITARY DISTRICT	12,201	11,652	20,000	11,652	(8,348)	-41.74%
SERVICE WATER DISTRICT	10,764	11,652	12,763	11,652	(1,111)	-8.70%
WORKERS COMPENSATION	23,016	43,245	7,500	7,500	0	0.00%
HUMAN RESOURCE	**45,981**	**66,549**	**40,263**	**30,804**	**(9,459)**	**-23.49%**
BUILDING PERMITS	62,108	26,890	25,000	35,000	10,000	40.00%
ZONING PERMITS	14,092	8,372	8,400	14,000	5,600	66.67%
PLUMBING PERMITS	8,497	5,161	6,500	6,500	0	0.00%
FLOOD HAZARD PERMITS	75	0	150	75	(75)	-50.00%
COURT FEES & FINES	232	0	0	0	0	N/A
CODE ENFORCEMENT	**85,004**	**40,423**	**40,050**	**55,575**	**15,525**	**38.76%**

GENERAL FUND REVENUES	ACTUAL	ACTUAL	ADOPTED	MANAGER	CHANGE	CHANGE
ENGINEERING SERVICES GAUD	0	0	27,000	0	(27,000)	-100.00%
LETTER DEPOSIT BOX	600	466	750	0	(750)	-100.00%
ENGINEER	**600**	**466**	**27,750**	**0**	**(27,750)**	**-100.00%**
RENTS - CITY PROPERTY	82,326	150,973	119,536	131,516	11,980	10.02%
CHARGES FOR SERVICE	1,329	26	0	0	0	N/A
CITY BUILDING	**83,655**	**150,999**	**119,536**	**131,516**	**11,980**	**10.02%**
NON RESIDENT FEES	13,965	14,450	14,000	14,500	500	3.57%
PRINTING CHARGES	901	1,495	1,000	1,000	0	0.00%
INVESTMENT INCOME	1,486	201	0	0	0	N/A
OVERDUE FINES	5,403	4,607	5,000	5,000	0	0.00%
CHILDREN'S FINES	2,362	2,886	3,000	3,000	0	0.00%
REPLACEMENT CARDS	368	336	400	350	(50)	-12.50%
PUBLIC LIBRARY	**24,485**	**23,976**	**23,400**	**23,850**	**450**	**1.92%**
BUKER SCHOOL	9,490	9,123	5,000	7,000	2,000	40.00%
RECREATION REIMBURSEMENT	7	6	0	0	0	N/A
RECREATION	**9,497**	**9,128**	**5,000**	**7,000**	**2,000**	**40.00%**
CEMETERIES	24,335	18,175	20,000	20,000	0	0.00%
PARKS & CEMETERY REIMBURSEMENT	11,987	12,577	14,350	14,350	0	0.00%
CHARGES FOR SERVICE	(40)	1,995	300	300	0	0.00%
PARKS AND CEMETERY	**36,282**	**32,747**	**34,650**	**34,650**	**0**	**0.00%**
BICENTENNIAL NATURE PARK	2,872	264	0	0	0	N/A
BICENTENNIAL NATURE PARK	**2,872**	**264**	**0**	**0**	**0**	N/A
GENERAL ASSISTANCE	37,951	53,750	46,950	61,875	14,925	31.79%
G A REIMBURSEMENT DHS	9,138	10,081	3,500	3,500	0	0.00%
GENERAL ASSISTANCE REIMBURSEMENTS	2,181	0	0	0	0	N/A
HEALTH AND WELFARE	**49,270**	**63,832**	**50,450**	**65,375**	**14,925**	**29.58%**

GENERAL FUND REVENUES	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
AUGUSTA PARKING DISTRICT	57,890	59,660	57,898	60,852	2,954	5.10%
AUGUSTA PARKING DISTRICT	27,200	27,200	27,200	27,200	0	0.00%
COURT FEES & FINES	20,031	19,224	20,000	19,000	(1,000)	-5.00%
DISPATCH SERVICE	10,000	26,219	26,218	26,218	0	0.00%
TRAFFIC TICKETS	6,650	3,594	5,000	3,250	(1,750)	-35.00%
ACCIDENT REPORTS	6,925	5,743	6,300	6,300	0	0.00%
POLICE OUTSIDE WORK	8,866	0	5,600	1,500	(4,100)	-73.21%
FALSE ALARM CHARGES	4,975	5,550	4,500	4,500	0	0.00%
GUN PERMITS	3,510	3,160	1,400	1,400	0	0.00%
FINGERPRINTS	1,425	1,350	1,000	1,000	0	0.00%
INCIDENT REPORTS	1,540	1,110	1,000	1,000	0	0.00%
ANIMAL CONTROL PROGRAM	675	1,212	700	700	0	0.00%
RECOVERED PROPERTY	0	0	50	0	(50)	-100.00%
HOUSING	104	168	50	50	0	0.00%
MISCELLANEOUS	1,354	1,429	0	0	0	N/A
POLICE	**151,145**	**155,617**	**156,916**	**152,970**	**(3,946)**	**-2.51%**
PER CAPITA FEES	34,695	34,695	34,695	34,695	0	0.00%
EMERGENCY CALLS	899,995	856,110	986,072	900,000	(86,072)	-8.73%
ROUTINE TRANSFER	439,732	248,933	292,559	344,332	51,773	17.70%
MISCELLANEOUS	188,741	4,607	0	0	0	N/A
CONTRACTUAL ALLOWANCE EMERGENCY	(77,509)	(99,213)	(147,911)	(99,200)	48,711	-32.93%
CONTRACTUAL ALLOWANCE TRANSFER	(52,175)	(45,091)	(49,735)	(45,100)	4,635	-9.32%
MISCELLANEOUS	15	266	0	0	0	N/A
MISCELLANEOUS	3	6,317	0	0	0	N/A
FIRE	**1,433,498**	**1,006,624**	**1,115,680**	**1,134,727**	**19,047**	**1.71%**
URBAN RURAL INITIATIVE PROGRAM	327,604	291,288	254,712	307,444	52,732	20.70%
GRAVEL	41,562	45,896	30,000	35,000	5,000	16.67%
CURB CUTS/CULVERTS	18,241	21,191	20,000	20,000	0	0.00%
SOLID WASTE STICKERS	6,538	4,367	5,500	4,250	(1,250)	-22.73%
MISCELLANEOUS	951	565	1,000	500	(500)	-50.00%

GENERAL FUND REVENUES	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
MISCELLANEOUS	78	258	150	150	0	0.00%
HOUSEHOLD HAZARD WASTE	372	150	0		0	N/A
PUBLIC WORKS	**395,346**	**363,715**	**311,362**	**367,344**	**55,982**	**17.98%**
GENERAL PURPOSE AID STATE	12,221,593	11,059,607	13,095,349	12,798,969	**(296,380)**	-2.26%
STATE DEBT SERVICE	2,054,546	2,153,219	0	0	0	N/A
SCHOOL FUND BALANCE	0	0	264,832	1,252,579	987,747	372.97%
REGULAR TUITION	771,658	840,065	750,000	700,000	(50,000)	-6.67%
TUITION - TECHNICAL CENTER	980,999	785,626	863,000	852,540	**(10,460)**	-1.21%
MEDICAID REIMBURSEMENT	507,876	425,361	225,000	125,000	(100,000)	N/A
ADULT EDUCATION STATE	146,301	158,116	138,700	152,943	14,243	10.27%
TUITION ELEMENTARY	2,050	0	0	0	0	N/A
TUITION SPECIAL EDUCATION SERVICE	156,911	91,800	125,000	100,000	(25,000)	-20.00%
TUITION - STATE AGENCY	92,171	134,869	100,000	100,000	**0**	0.00%
CABLE FRANCHISE FEE	95,000	95,000	0	0	0	N/A
FEDERAL ABE GRANT	42,824	45,001	45,000	0	(45,000)	-100.00%
TRANSFER FROM SCHOOL NUTRITION	50,000	30,000	80,000	80,000	0	0.00%
ADULT EDUCATION TEXTBOOKS	21,532	19,542	15,000	15,500	500	3.33%
HIGH SCHOOL RECEIPTS	11,478	15,419	14,000	14,000	0	0.00%
MISCELLANEOUS	17,480	49,017	14,000	10,000	(4,000)	-28.57%
VOCATIONAL RECEIPTS	6,131	5,513	6,500	5,500	(1,000)	-15.38%
ADULT EDUCATION REGISTRATION FEES	5,278	7,900	5,000	5,000	0	0.00%
ADULT EDUCATION COURSE FEES	7,575	9,049	5,000	7,000	2,000	40.00%
EDUCATION	**17,191,401**	**15,925,106**	**15,746,381**	**16,219,031**	**472,650**	**3.00%**
TOTAL GENERAL FUND REVENUES	**51,441,285**	**48,460,991**	**49,338,045**	**50,060,170**	**722,125**	**1.46%**

GENERAL FUND EXPENDITURES	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
LEGISLATIVE AND EXECUTIVE	579,504	630,465	600,326	562,656	(37,670)	-6.27%
FINANCE AND ADMINISTRATION	1,592,420	1,491,982	1,541,389	1,564,482	23,093	1.50%
CITY SERVICES	1,623,027	1,337,051	1,433,592	1,519,814	86,222	6.01%
COMMUNITY SERVICES	2,022,650	1,849,844	1,920,710	2,009,197	88,487	4.61%
PUBLIC SAFETY	7,482,378	7,129,534	7,619,684	7,781,264	161,580	2.12%
PUBLIC WORKS	3,181,318	2,855,153	3,180,199	3,289,690	109,491	3.44%
UTILITIES	2,058,362	1,843,957	1,893,472	1,846,915	(46,557)	-2.46%
RETIREMENT AND INSURANCE	2,116,401	2,214,917	2,558,913	2,715,623	156,710	6.12%
SERIAL BONDS AND NOTES	1,023,587	1,002,847	837,835	809,226	(28,609)	-3.41%
RESERVES AND CASH C.I.P.	1,055,138	246,610	0	0	0	N/A
COUNTY TAX	1,406,380	1,358,766	1,396,620	1,445,500	48,880	3.50%
EDUCATION			26,355,303		(26,355,303)	-100.00%
TOTAL GENERAL FUND EXPENDITURES	**24,141,165**	**21,961,126**	**49,338,043**	**23,544,367**	**(25,793,676)**	**-52.28%**

LEGISLATIVE & EXECUTIVE	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
MAYOR AND COUNCIL	26,206	31,862	33,319	32,408	(911)	-2.73%
CITY MANAGEMENT	246,203	232,760	238,025	201,202	(36,823)	-15.47%
CORPORATION COUNSEL	140,413	91,617	115,800	125,004	9,204	7.95%
CENTRAL SERVICES	8,221	7,614	9,687	9,787	100	1.03%
UNCLASSIFIED	132,208	254,947	173,495	164,255	(9,240)	-5.33%
CONTINGENCY	26,253	11,666	30,000	30,000	0	0.00%
					0	N/A
TOTAL LEGISLATIVE & EXECUTIVE	**579,504**	**630,465**	**600,326**	**562,656**	**(37,670)**	**-6.27%**

MAYOR & COUNCIL	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
SALARIES - REGULAR EMPLOYEES	19,500	22,200	22,200	22,200	0	0.00%
FRINGE BENEFITS	1,322	1,548	1,544	1,628	84	5.44%
TOTAL WAGES & BENEFITS & BENEFITS	**20,822**	**23,748**	**23,744**	**23,828**	**84**	**0.35%**
PRINTING, BINDING, STATIONERY	172	298	350	300	(50)	-14.29%
ADVERTISING SERVICES	0	0	125	125	0	0.00%
POSTAGE	184	235	300	250	(50)	-16.67%
TRAVEL AND CONFERENCES	571	349	3,650	3,650	0	0.00%
SUBSCRIPTIONS, TEXTBOOKS, PERIODICALS	0	84	290	195	(95)	-32.76%
SPECIAL & MISCELLANEOUS SERVICES	2,800	5,364	2,460	2,860	400	16.26%
TOTAL CONTRACTUAL	**3,727**	**6,330**	**7,175**	**7,380**	**205**	**2.86%**
OFFICE SUPPLIES	362	570	900	700	(200)	-22.22%
PRINTING & REPRODUCTION	1,295	1,213	1,500	500	(1,000)	-66.67%
TOTAL SUPPLIES	**1,657**	**1,783**	**2,400**	**1,200**	**(1,200)**	**-50.00%**
TOTAL MAYOR AND COUNCIL	**26,206**	**31,862**	**33,319**	**32,408**	**(911)**	**-2.73%**

CITY MANAGER	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
SALARIES - REGULAR EMPLOYEES	177,080	169,649	170,433	148,162	(22,271)	-13.07%
OVERTIME	1,444	1,414	1,445	950	(495)	-34.26%
HEALTH BENEFITS	26,490	25,288	27,006	8,717	(18,289)	-67.72%
FRINGE BENEFITS	16,091	15,624	16,401	17,851	1,450	8.84%
TOTAL WAGES & BENEFITS	**221,105**	**211,975**	**215,285**	**175,680**	**(39,605)**	**-18.40%**
PRINTING, BINDING, STATIONERY	618	528	1,160	1,235	75	6.47%
ADVERTISING SERVICES	0	0	100	100	0	0.00%
POSTAGE	1,515	612	1,250	1,000	(250)	-20.00%
TELEPHONE	1,939	1,628	1,680	1,172	(508)	-30.24%
TRAVEL AND CONFERENCES	3,000	3,005	2,400	5,000	2,600	108.33%
TRAINING	0	0	0	200	200	N/A
SUBSCRIPTIONS, TEXTBOOKS, PERIODICALS	901	383	345	460	115	33.33%
MOTOR POOL	7,558	5,551	5,640	5,640	0	0.00%
REPAIRS AND MAINTENANCE OF EQUIPMENT	1,332	1,255	1,400	1,400	0	0.00%
SPECIAL & MISCELLANEOUS SERVICES	3,257	3,942	3,000	3,000	0	0.00%
TOTAL CONTRACTUAL	**20,120**	**16,905**	**16,975**	**19,207**	**2,232**	**13.15%**
OFFICE SUPPLIES	775	1,013	1,400	1,400	0	0.00%
PRINTING & REPRODUCTION	1,003	547	1,250	1,250	0	0.00%
GASOLINE, OIL & LUBRICANTS	1,980	1,178	1,690	2,210	520	30.77%
TOTAL SUPPLIES	**3,759**	**2,738**	**4,340**	**4,860**	**520**	**11.98%**
DUES & MEMBERSHIPS	1,218	1,143	1,425	1,455	30	2.11%
TOTAL FIXED CHARGES	**1,218**	**1,143**	**1,425**	**1,455**	**30**	**2.11%**
TOTAL CITY MANAGER	**246,203**	**232,760**	**238,025**	**201,202**	**(36,823)**	**-15.47%**

CORPORATION COUNSEL	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
BASE RETAINER	45,477	45,006	42,600	45,000	2,400	5.63%
EXTENDED ROUTINE	92,523	39,207	32,280	80,004	47,724	147.84%
OUTSIDE LEGAL FEES	2,413	7,404	40,920	0	(40,920)	-100.00%
					0	N/A
TOTAL CORPORATION COUNSEL	**140,413**	**91,617**	**115,800**	**125,004**	**9,204**	**7.95%**

CENTRAL SERVICES	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
POSTAGE	794	1,090	792	792	0	0.00%
REPAIRS AND MAINTENANCE OF EQUIPMENT	4,218	3,852	5,030	6,030	1,000	19.88%
TOTAL CONTRACTUAL	**5,012**	**4,942**	**5,822**	**6,822**	**1,000**	**17.18%**
OFFICE SUPPLIES	3,160	2,621	3,815	2,915	(900)	-23.59%
PRINTING & REPRODUCTION	50	50	50	50	0	0.00%
TOTAL SUPPLIES	**3,210**	**2,671**	**3,865**	**2,965**	**(900)**	**-23.29%**
TOTAL CENTRAL SERVICES	**8,221**	**7,614**	**9,687**	**9,787**	**100**	**1.03%**

UNCLASSIFIED	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
REPORTS AND AUDITS	39,334	52,975	51,000	51,000	0	0.00%
ADVERTISING SERVICES	0	0	100	100	0	0.00%
TELECOMMUNICATION	13,189	14,662	38,880	28,440	(10,440)	-26.85%
4 TH OF JULY	17,053	68	0	0	0	N/A
CITY WIDE STAFF TRAINING	850	0	1,500	1,500	0	0.00%
SPECIAL & MISCELLANEOUS SERVICES	16,471	6,838	5,800	5,900	100	1.72%
TOTAL CONTRACTUAL	**86,897**	**74,543**	**97,280**	**86,940**	**(10,340)**	**-10.63%**
EDUCATIONAL	0	0	100	0	(100)	-100.00%
TOTAL SUPPLIES	**0**		**100**		**(100)**	**-100.00%**
DUES & MEMBERSHIPS	44,911	44,261	45,865	47,065	1,200	2.62%
SUBSIDIES/CONTRIBUTIONS	0	40,000	25,250	25,250	0	0.00%
CLAIMS, DAMAGES & JUDGMENTS	0	88,265	0	0	0	N/A
OTHER TOTAL FIXED CHARGES	400	7,878	5,000	5,000	0	0.00%
TOTAL FIXED CHARGES	**45,311**	**180,404**	**76,115**	**77,315**	**1,200**	**1.58%**
TOTAL UNCLASSIFIED	**132,208**	**254,947**	**173,495**	**164,255**	**(9,240)**	**-5.33%**

CONTINGENCY	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
SPECIAL & MISCELLANEOUS SERVICES	20,036	9,057	20,000	20,000	0	0.00%
TOTAL COUNCIL CONTINGENCY	**20,036**	**9,057**	**20,000**	**20,000**	**0**	**0.00%**
SPECIAL & MISCELLANEOUS SERVICES	6,217	2,609	10,000	10,000	0	0.00%
TOTAL CITY MANAGER CONTINGENCY	**6,217**	**2,609**	**10,000**	**10,000**	**0**	**0.00%**
TOTAL CONTINGENCY	**26,253**	**11,666**	**30,000**	**30,000**	**0**	**0.00%**

FINANCE & ADMINISTRATION	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
CITY CLERK TREASURY TAX COLLECTOR	450,336	433,547	441,025	455,162	14,137	3.21%
REGISTRATION AND ELECTION	37,686	27,158	23,166	44,773	21,607	93.27%
CITY AUDITOR	137,716	137,120	146,703	152,342	5,639	3.84%
INFORMATION SYSTEMS	443,292	368,319	386,400	373,578	(12,822)	-3.32%
ASSESSOR	195,148	198,605	203,892	144,196	(59,696)	-29.28%
FINANCE AND ADMINISTRATION	109,923	110,123	111,400	148,343	36,943	33.16%
HUMAN RESOURCE	218,318	217,110	228,803	246,088	17,285	7.55%
TOTAL FINANCE & ADMINISTRATION	**1,592,420**	**1,491,982**	**1,541,389**	**1,564,482**	**23,093**	**1.50%**

CITY CLERK TREASURY TAX COLLECTOR	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
SALARIES - REGULAR EMPLOYEES	297,825	283,066	275,311	279,475	4,164	1.51%
OVERTIME	900	1,593	3,315	3,315	0	0.00%
HEALTH BENEFITS	96,462	93,587	98,224	100,425	2,201	2.24%
FRINGE BENEFITS	10,708	10,551	13,172	15,432	2,260	17.16%
TOTAL WAGES	**405,896**	**388,798**	**390,022**	**398,647**	**8,625**	**2.21%**
PRINTING, BINDING & STATIONERY	3,533	5,696	6,500	7,500	1,000	15.38%
ADVERTISING SERVICES	896	1,967	825	2,075	1,250	151.52%
POSTAGE	18,996	17,583	19,050	19,900	850	4.46%
TRAVEL & CONFERENCES	45	0	600	615	15	2.50%
TRAINING	733	240	1,025	680	(345)	-33.66%
MILEAGE REIMBURSEMENT	480	380	375	375	0	0.00%
SUBSCRIPTIONS, TEXTBOOKS, PERIODICALS	1,628	2,280	1,838	2,790	952	51.80%
REPAIRS & MAINTENANCE OF EQUIPMENT	952	1,235	1,000	2,900	1,900	190.00%
LIEN RECORDING/DISCHARGE	9,659	10,283	10,700	11,200	500	4.67%
SPECIAL & MISCELLANEOUS SERVICES	1,232	1,235	3,100	2,200	(900)	-29.03%
TOTAL CONTRACTUAL	**38,152**	**40,899**	**45,013**	**50,235**	**5,222**	**11.60%**
OFFICE SUPPLIES	2,900	2,272	2,410	2,570	160	6.64%
PRINTING & REPRODUCTION	1,189	1,231	900	1,200	300	33.33%
TOTAL SUPPLIES	**4,089**	**3,503**	**3,310**	**3,770**	**460**	**13.90%**
DUES & MEMBERSHIPS	370	247	430	260	(170)	-39.53%
TOTAL FIXED CHARGES	**370**	**247**	**430**	**260**	**(170)**	**-39.53%**
OFFICE EQUIPMENT	1,829	100	2,250	2,250	0	0.00%
TOTAL CAPITAL OUTLAY	**1,829**	**100**	**2,250**	**2,250**	**0**	**0.00%**
TOTAL CITY CLERK TREASURY TAX COLLECTOR	**450,336**	**433,547**	**441,025**	**455,162**	**14,137**	**3.21%**

REGISTRATION & ELECTIONS	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
SALARIES - REGULAR EMPLOYEES	1,110	500	0	0	0	N/A
SALARIES-PART TIME/TEMP	17,652	9,821	8,500	16,000	7,500	88.24%
OVERTIME	3,205	1,410	1,000	6,000	5,000	500.00%
HEALTH BENEFITS	599	475	0	0	0	N/A
FRINGE BENEFITS	706	124	866	1,243	377	43.53%
TOTAL WAGES	**23,272**	**12,330**	**10,366**	**23,243**	**12,877**	**124.22%**
PRINTING, BINDING & STATIONERY	6,065	4,722	2,700	5,500	2,800	103.70%
ADVERTISING SERVICES	523	802	950	1,440	490	51.58%
POSTAGE	854	778	1,000	2,400	1,400	140.00%
TRAINING	0	0	220	220	0	0.00%
MOTOR POOL	194	272	300	700	400	133.33%
REPAIRS & MAINTENANCE OF EQUIPMENT	3,657	5,956	5,200	5,400	200	3.85%
SPECIAL & OTHER MISCELLANEOUS SERVICES	187	0	200	1,490	1,290	645.00%
TOTAL CONTRACTUAL	**11,478**	**12,530**	**10,570**	**17,150**	**6,580**	**62.25%**
OFFICE SUPPLIES	714	22	285	285	0	0.00%
PRINTING & REPRODUCTION	913	349	700	700	0	0.00%
GASOLINE, OIL & LUBRICANTS	142	72	120	170	50	41.67%
TOTAL SUPPLIES	**1,769**	**444**	**1,105**	**1,155**	**50**	**4.52%**
EQUIPMENT RENTAL & STORAGE	1,167	1,853	1,125	3,225	2,100	186.67%
TOTAL FIXED CHARGES	**1,167**	**1,853**	**1,125**	**3,225**	**2,100**	**186.67%**
TOTAL REGISTRATION AND ELECTIONS	**37,686**	**27,158**	**23,166**	**44,773**	**21,607**	**93.27%**

CITY AUDITOR	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
SALARIES - REGULAR EMPLOYEES	102,708	102,555	102,689	105,269	2,580	2.51%
HEALTH BENEFITS	24,497	25,354	28,160	30,172	2,012	7.14%
FRINGE BENEFITS	3,320	3,334	3,954	5,001	1,047	26.48%
TOTAL WAGES	**130,525**	**131,243**	**134,803**	**140,442**	**5,639**	**4.18%**
POSTAGE	162	178	350	350	0	0.00%
TRAVEL & CONFERENCES	810	0	850	850	0	0.00%
TRAINING	2,647	0	1,950	1,950	0	0.00%
REPAIRS & MAINTENANCE OF EQUIPMENT	846	889	2,250	2,250	0	0.00%
TOTAL CONTRACTUAL	**4,465**	**1,067**	**5,400**	**5,400**	**0**	**0.00%**
OFFICE SUPPLIES	1,801	890	2,000	2,000	0	0.00%
PRINTING & REPRODUCTION	926	3,920	4,500	4,500	0	0.00%
TOTAL SUPPLIES	**2,727**	**4,810**	**6,500**	**6,500**	**0**	**0.00%**
TOTAL CITY AUDITOR	**137,716**	**137,120**	**146,703**	**152,342**	**5,639**	**3.84%**

INFORMATION SERVICES	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
SALARIES - REGULAR EMPLOYEES	180,394	167,001	166,488	157,244	(9,244)	-5.55%
OVERTIME	635	342	0	0	0	N/A
HEALTH BENEFITS	58,325	49,626	56,320	43,232	(13,088)	-23.24%
FRINGE BENEFITS	6,828	6,339	7,307	9,012	1,705	23.33%
TOTAL WAGES	**246,182**	**223,308**	**230,115**	**209,488**	**(20,627)**	**-8.96%**
ADVERTISING SERVICES	56	0	0	0	0	N/A
POSTAGE	11	26	35	35	0	0.00%
TELEPHONE	1,920	1,901	2,040	2,040	0	0.00%
WEB SITE DEVELOPMENT	3,708	5,813	3,000	3,300	300	10.00%
TRAVEL & CONFERENCES	0	65	2,000	1,500	(500)	-25.00%
TRAINING	2,920	303	5,000	4,000	(1,000)	-20.00%
MILEAGE REIMBURSEMENT	1,690	1,278	3,500	3,500	0	0.00%
SUBSCRIPTIONS, TEXTBOOKS, PERIODICALS	20	64	600	600	0	0.00%
REPAIRS & MAINTENANCE OF EQUIPMENT	58,632	89,681	116,560	129,565	13,005	11.16%
TOTAL CONTRACTUAL	**68,956**	**99,130**	**132,735**	**144,540**	**11,805**	**8.89%**
OFFICE SUPPLIES	8,630	13,789	7,300	7,300	0	0.00%
PRINTING & REPRODUCTION	137	92	0	0	0	N/A
TOTAL SUPPLIES	**8,767**	**13,882**	**7,300**	**7,300**	**0**	**0.00%**
DUES & MEMBERSHIPS	0	0	250	250	0	0.00%
TOTAL FIXED CHARGES	**0**	**0**	**250**	**250**	**0**	**0.00%**
OFFICE EQUIPMENT	13,380	0	0	0	0	N/A
COMPUTER HARDWARE	66,007	0	16,000	12,000	(4,000)	-25.00%
TOTAL CAPITAL OUTLAY	**79,387**	**0**	**16,000**	**12,000**	**(4,000)**	**-25.00%**
TRANSFER OUT	40,000	32,000	0	0	0	N/A
TRANSFER OUT	**40,000**	**32,000**	**0**	**0**	**0**	N/A
TOTAL INFORMATION SYSTEMS	**443,292**	**368,319**	**386,400**	**373,578**	**(12,822)**	**-3.32%**

ASSESSOR	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
SALARIES - REGULAR EMPLOYEES	146,149	147,199	147,235	96,284	(50,951)	-34.61%
HEALTH BENEFITS	29,820	31,147	34,494	25,517	(8,977)	-26.02%
FRINGE BENEFITS	4,375	4,450	5,363	4,695	(668)	-12.46%
TOTAL WAGES	**180,345**	**182,796**	**187,092**	**126,496**	**(60,596)**	**-32.39%**
PRINTING, BINDING & STATIONERY	0	99	100	100	0	0.00%
POSTAGE	816	757	1,000	1,000	0	0.00%
TELEPHONE	0	13	0	0	0	N/A
TRAINING	1,382	1,680	1,600	1,600	0	0.00%
MILEAGE REIMBURSEMENT	886	1,164	1,000	1,000	0	0.00%
SUBSCRIPTIONS, TEXTBOOKS, PERIODICALS	689	666	950	750	(200)	-21.05%
REPAIRS & MAINTENANCE OF EQUIPMENT	7,900	8,500	8,500	9,700	1,200	14.12%
SPECIAL & MISCELLANEOUS SERVICES	1,468	1,168	1,700	1,700	0	0.00%
TOTAL CONTRACTUAL	**13,141**	**14,047**	**14,850**	**15,850**	**1,000**	**6.73%**
OFFICE SUPPLIES	832	939	750	850	100	13.33%
PRINTING & REPRODUCTION	330	323	500	450	(50)	-10.00%
TOTAL SUPPLIES	**1,162**	**1,262**	**1,250**	**1,300**	**50**	**4.00%**
DUES & MEMBERSHIPS	500	500	700	550	(150)	-21.43%
TOTAL FIXED CHARGES	**500**	**500**	**700**	**550**	**(150)**	**-21.43%**
ASSESSOR	**195,148**	**198,605**	**203,892**	**144,196**	**(59,696)**	**-29.28%**

FINANCE & ADMINISTRATION	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
SALARIES - REGULAR EMPLOYEES	95,214	95,047	94,672	126,513	31,841	33.63%
HEALTH BENEFITS	4,360	4,372	4,384	4,470	86	1.96%
FRINGE BENEFITS	8,862	8,869	9,371	12,387	3,016	32.18%
TOTAL WAGES	**108,436**	**108,288**	**108,427**	**143,370**	**34,943**	**32.23%**
PRINTING, BINDING & STATIONERY	0	0	25	25	0	0.00%
POSTAGE	56	86	75	75	0	0.00%
TELEPHONE	112	757	720	720	0	0.00%
TRAVEL & CONFERENCES	698	625	780	1,780	1,000	128.21%
TRAINING	0	0	750	1,750	1,000	133.33%
MILEAGE REIMBURSEMENT	0	55	98	98	0	0.00%
SUBSCRIPTIONS, TEXTBOOKS, PERIODICALS	299	0	180	180	0	0.00%
SPECIAL & OTHER MISC. SERVICE	95	25	0	0	0	N/A
TOTAL CONTRACTUAL	**1,261**	**1,548**	**2,628**	**4,628**	**2,000**	**76.10%**
OFFICE SUPPLIES	11	1	75	75	0	0.00%
PRINTING & REPRODUCTION	0	96	50	50	0	0.00%
TOTAL SUPPLIES	**11**	**97**	**125**	**125**	**0**	**0.00%**
DUES & MEMBERSHIPS	215	190	220	220	0	0.00%
TOTAL FIXED CHARGES	**215**	**190**	**220**	**220**	**0**	**0.00%**
TOTAL FINANCE AND ADMINISTRATION	**109,923**	**110,123**	**111,400**	**148,343**	**36,943**	**33.16%**

HUMAN RESOURCES	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
SALARIES - REGULAR EMPLOYEES	156,548	157,130	155,888	161,406	5,518	3.54%
HEALTH BENEFITS	31,458	31,703	34,208	43,466	9,258	27.06%
FRINGE BENEFITS	5,952	6,029	6,957	9,126	2,169	31.18%
TOTAL WAGES	**193,959**	**194,862**	**197,053**	**213,998**	**16,945**	**8.60%**
PRINTING, BINDING & STATIONERY	0	616	900	800	(100)	-11.11%
ADVERTISING SERVICES	4,238	2,033	5,000	5,000	0	0.00%
POSTAGE	679	423	850	850	0	0.00%
TELEPHONE	458	618	600	600	0	0.00%
TRAVEL & CONFERENCES	3,327	592	1,220	1,220	0	0.00%
TRAINING	1,123	5,101	0	0	0	N/A
SUBSCRIPTIONS, TEXTBOOKS, PERIODICALS	1,126	769	1,000	1,100	100	10.00%
REPAIRS & MAINTENANCE OF EQUIPMENT	0	158	500	500	0	0.00%
SPECIAL & OTHER MISCELLANEOUS SERVICES	11,650	9,597	19,780	20,320	540	2.73%
TOTAL CONTRACTUAL	**22,602**	**19,907**	**29,850**	**30,390**	**540**	**1.81%**
OFFICE SUPPLIES	1,232	2,199	1,400	1,200	(200)	-14.29%
PRINTING & REPRODUCTION	526	143	500	500	0	0.00%
TOTAL SUPPLIES	**1,758**	**2,342**	**1,900**	**1,700**	**(200)**	**-10.53%**
TOTAL HUMAN RESOURCES	**218,318**	**217,110**	**228,803**	**246,088**	**17,285**	**7.55%**

CITY SERVICES	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
ECONOMIC DEVELOPMENT	229,181	209,636	232,797	221,995	(10,802)	-4.64%
PLANNING	148,670	151,988	130,071	170,453	40,382	31.05%
HISTORICAL PRESERVATION	5,825	5,654	5,825	5,825	0	0.00%
CODE ENFORCEMENT	204,390	128,597	147,221	160,344	13,123	8.91%
CITY SERVICES ADMINISTRATION	55,707	56,036	64,940	57,451	(7,489)	-11.53%
ENGINEER	175,222	130,377	107,816	105,490	(2,326)	-2.16%
FACILITIES MAINTENANCE	524,005	467,868	511,267	535,979	24,712	4.83%
BUKER SCHOOL	206,570	151,261	177,629	199,751	22,122	12.45%
CONY BUILDING/FLATIRON	73,458	35,635	56,026	62,526	6,500	11.60%
TOTAL CITY SERVICES	**1,623,027**	**1,337,051**	**1,433,592**	**1,519,814**	**86,222**	**6.01%**

ECONOMIC DEVELOPMENT	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
SALARIES - REGULAR EMPLOYEES	148,133	136,887	135,485	129,559	(5,926)	-4.37%
HEALTH BENEFITS	32,767	25,452	33,034	29,276	(3,758)	-11.38%
FRINGE BENEFITS	6,153	6,154	6,561	7,395	834	12.71%
TOTAL WAGES	**187,053**	**168,492**	**175,080**	**166,230**	**(8,850)**	**-5.05%**
PRNTING, BINDING & STATIONERY	0	150	367	175	(192)	-52.32%
TECHNICAL SERVICES	0	0	1,250	750	(500)	-40.00%
ADVERTISING SERVICES	921	1,541	3,000	3,000	0	0.00%
POSTAGE	507	720	750	750	0	0.00%
TELEPHONE	685	736	440	750	310	70.45%
TRAVEL EXPENSE AND CONFERENCES	1,576	3,435	5,000	5,000	0	0.00%
TRAINING	1,376	0	1,500	1,500	0	0.00%
MILEAGE REIMBURSEMENT	259	0	810	490	(320)	-39.51%
MARKETING	3,982	2,575	10,000	10,000	0	0.00%
SUBSCRIPTIONS, TEXTBOOKS, PERIODICALS	233	0	500	500	0	0.00%
SPECIAL & OTHER MISCELLANEOUS SERVICES	30,590	30,585	31,250	30,000	(1,250)	-4.00%
CONTRACTUAL	**40,128**	**39,742**	**54,867**	**52,915**	**(1,952)**	**-3.56%**
OFFICE SUPPLIES	275	425	650	650	0	0.00%
PRINTING & REPRODUCTION	105	0	300	300	0	0.00%
SUPPLIES	**380**	**425**	**950**	**950**	**0**	**0.00%**
DUES & MEMBERSHIPS	945	977	1,000	1,000	0	0.00%
FIXED CHARGES	**945**	**977**	**1,000**	**1,000**	**0**	**0.00%**
COMPUTER HARDWARE	675		900	900	0	0.00%
CAPITAL OUTLAY	**675**	**0**	**900**	**900**	**0**	**0.00%**
TOTAL ECONOMIC DEVELOPMENT	**229,181**	**209,636**	**232,797**	**221,995**	**(10,802)**	**-4.64%**

PLANNING	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
SALARIES - REGULAR EMPLOYEES	107,452	115,345	96,688	121,241	24,553	25.39%
SALARIES-PART TIME/TEMP	2,250	0	0	0	0	N/A
HEALTH BENEFITS	23,739	25,220	13,744	29,340	15,596	113.47%
FRINGE BENEFITS	4,845	5,219	5,285	7,177	1,892	35.80%
TOTAL WAGES	**138,286**	**145,784**	**115,717**	**157,758**	**42,041**	**36.33%**
TECHNICAL SERVICES	695	695	750	750	0	0.00%
ADVERTISING SERVICES	3,453	2,044	3,750	3,750	0	0.00%
POSTAGE	1,798	804	3,000	2,000	(1,000)	-33.33%
TRAVEL EXPENSE AND CONFERENCES	1,161	472	500	1,250	750	150.00%
TRAINING	480	285	985	985	0	0.00%
MILEAGE REIMBURSEMENT	499	605	819	910	91	11.11%
SUBSCRIPTIONS, TEXTBOOKS, PERIODICALS	0	0	500	200	(300)	-60.00%
SPECIAL & OTHER MISCELLANEOUS SERVICES	414	80	600	150	(450)	-75.00%
CONTRACTUAL	**8,501**	**4,985**	**10,904**	**9,995**	**(909)**	**-8.34%**
OFFICE SUPPLIES	943	55	750	750	0	0.00%
PRINTING & REPRODUCTION	182	5	1,000	500	(500)	-50.00%
SUPPLIES	**1,125**	**60**	**1,750**	**1,250**	**(500)**	**-28.57%**
DUES & MEMBERSHIPS	544	555	600	600	0	0.00%
FIXED CHARGES	**544**	**555**	**600**	**600**	**0**	**0.00%**
OFFICE EQUIPMENT	**213**	**604**	600	600	0	0.00%
COMPUTER SOFTWARE	**0**	**0**	500	250	(250)	-50.00%
CAPITAL OUTLAY	**213**	**604**	**1,100**	**850**	**(250)**	**-22.73%**
PLANNING	**148,670**	**151,988**	**130,071**	**170,453**	**40,382**	**31.05%**

HISTORIC PRESERVATION	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
PRINTING, BINDING, STATIONERY	0	0	200	200	0	0.00%
ADVERTISING SERVICES	0	0	100	100	0	0.00%
POSTAGE	26	0	50	50	0	0.00%
TRAVEL EXPENSE AND CONFERENCES	0	100	100	100	0	0.00%
TRAINING	0	50	50	50	0	0.00%
MILEAGE REIMBURSEMENT	0	0	100	100	0	0.00%
SUBSCRIPTIONS, TEXTBOOKS, PERIODICALS	0	0	500	500	0	0.00%
SPECIAL & OTHER MISCELLANEOUS SERVICES	163	1,291	4,200	4,200	0	0.00%
CONTRACTUAL	**188**	**1,441**	**5,300**	**5,300**	**0**	**0.00%**
DUES & MEMBERSHIPS	65	155	525	525	0	0.00%
FIXED CHARGES	**65**	**155**	**525**	**525**	**0**	**0.00%**
TRANSFER OUT	5,572	4,058	0	0	0	N/A
TRANSFER OUT	**5,572**	**4,058**	**0**	**0**	**0**	N/A
HISTORIC PRESERVATION	**5,825**	**5,654**	**5,825**	**5,825**	**0**	**0.00%**

CODE ENFORCEMENT	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
SALARIES - REGULAR EMPLOYEES	149,324	94,930	94,554	88,727	(5,827)	-6.16%
SALARIES-PART TIME/TEMP	0	0	0	19,000	19,000	N/A
HEALTH BENEFITS	38,786	25,354	28,160	30,172	2,012	7.14%
FRINGE BENEFITS	5,602	3,341	3,937	6,265	2,328	59.13%
TOTAL WAGES	**193,713**	**123,625**	**126,651**	**144,164**	**17,513**	**13.83%**
PRINTING, BINDING, STATIONERY	0	0	230	230	0	0.00%
ADVERTISING SERVICES	379	126	700	700	0	0.00%
POSTAGE	431	267	1,000	500	(500)	-50.00%
TELEPHONE	144	35	300	0	(300)	-100.00%
TRAVEL EXPENSE AND CONFERENCES	555	15	1,050	700	(350)	-33.33%
TRAINING	620	160	1,200	800	(400)	-33.33%
MILEAGE REIMBURSEMENT	5,763	4,009	7,500	5,000	(2,500)	-33.33%
SUBSCRIPTIONS, TEXTBOOKS, PERIODICALS	1,777	190	800	800	0	0.00%
REPAIRS AND MAINTENANCE OF EQUIPMENT	71	0	90	0	(90)	-100.00%
LAND USE VIOLATIONS	245	0	600	600	0	0.00%
SPECIAL & OTHER MISCELLANEOUS	278	0	6,200	6,200	0	0.00%
CONTRACTUAL	**10,263**	**4,802**	**19,670**	**15,530**	**(4,140)**	**-21.05%**
OFFICE SUPPLIES	210	0	600	350	(250)	-41.67%
SUPPLIES	**210**	**0**	**600**	**350**	**(250)**	**-41.67%**
DUES & MEMBERSHIPS	205	170	300	300	0	0.00%
FIXED CHARGES	**205**	**170**	**300**	**300**	**0**	**0.00%**
OFFICE EQUIPMENT	0	0	0	0	0	N/A
CAPITAL OUTLAY	**0**	**0**	**0**	**0**	**0**	N/A
CODE ENFORCEMENT	**204,390**	**128,597**	**147,221**	**160,344**	**13,123**	**8.91%**

CITY SERVICES ADMINISTRATION	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
SALARIES - REGULAR EMPLOYEES	36,553	37,393	38,184	33,771	(4,413)	-11.56%
HEALTH BENEFITS	12,248	12,677	14,080	15,086	1,006	7.14%
FRINGE BENEFITS	1,525	1,564	1,861	1,939	78	4.19%
TOTAL WAGES	**50,326**	**51,634**	**54,125**	**50,796**	**(3,329)**	**-6.15%**
PRINTING, BINDING, STATIONERY	4,423	3,480	6,400	4,500	(1,900)	-29.69%
POSTAGE	0		100		(100)	-100.00%
TRAVEL EXPENSE AND CONFERENCE	0	431	0	0	0	N/A
TRAINING	0		500	500	0	0.00%
SUBSCRIPTIONS, TEXTBOOKS, PERIODICALS	0		160		(160)	-100.00%
REPAIRS AND MAINTENANCE OF EQUIPMENT	791		3,000	1,000	(2,000)	-66.67%
CONTRACTUAL	**5,214**	**3,910**	**10,160**	**6,000**	**(4,160)**	**-40.94%**
OFFICE SUPPLIES	167	491	655	655	0	0.00%
SUPPLIES	**167**	**491**	**655**	**655**	**0**	**0.00%**
CITY SERVICES ADMINISTRATION	**55,707**	**56,036**	**64,940**	**57,451**	**(7,489)**	**-11.53%**

ENGINEER	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
SALARIES - REGULAR EMPLOYEES	127,632	90,052	72,700	70,061	(2,639)	-3.63%
SALARIES-PART TIME/TEMP	4,834	0	0	0	0	N/A
HEALTH BENEFITS	24,414	23,529	13,798	15,086	1,288	9.33%
FRINGE BENEFITS	4,643	3,075	2,861	3,069	208	7.27%
TOTAL WAGES	**161,523**	**116,657**	**89,359**	**88,216**	**(1,143)**	**-1.28%**
PRINTING, BINDING, STATIONERY	0	46	110	0	(110)	-100.00%
ADVERTISING SERVICES	103	231	309	0	(309)	-100.00%
POSTAGE	110	113	515	100	(415)	-80.58%
TELEPHONE	262	200	564	288	(276)	-48.94%
TRAVEL EXPENSE AND CONFERENCES	1,368	30	755	1,966	1,211	160.40%
TRAINING	512	1,405	850	450	(400)	-47.06%
MILEAGE REIMBURSEMENT	70	119	255		(255)	-100.00%
SUBSCRIPTIONS, TEXTBOOKS, PERIODICALS	116	40	350	280	(70)	-20.00%
MOTOR POOL	5,222	5,516	5,400	5,400	0	0.00%
REPAIRS AND MAINTENANCE OF EQUIPMENT	2,170	2,905	5,000	5,000	0	0.00%
CONTRACTUAL	**9,933**	**10,604**	**14,108**	**13,484**	**(624)**	**-4.42%**
OFFICE SUPPLIES	1,082	520	1,600	1,300	(300)	-18.75%
PRINTING & REPRODUCTION	134	2	0	0	0	N/A
GASOLINE, OIL & LUBRICANT	1,736	830	1,079	1,190	111	10.29%
PUBLIC SAFETY SUPPLIES	158	140	400	300	(100)	-25.00%
SMALL TOOLS & IMPLEMENT	89	65	120	120	0	0.00%
CONSTRUCTION MATERIALS	107	67	650	475	(175)	-26.92%
SUPPLIES	**3,306**	**1,624**	**3,849**	**3,385**	**(464)**	**-12.06%**
DUES & MEMBERSHIPS	460	539	500	405	(95)	-19.00%
FIXED CHARGES	**460**	**539**	**500**	**405**	**(95)**	**-19.00%**
COMPUTER SOFTWARE	0	952	0	0	**0**	N/A
CAPITAL OUTLAY	**0**	**952**	**0**	**0**	**0**	N/A
TRANSFER OUT	0	0	0	0	0	N/A
TRANSFER OUT	**0**	**0**	**0**	**0**	**0**	N/A
ENGINEER	**175,222**	**130,377**	**107,816**	**105,490**	**(2,326)**	**-2.16%**

FACILITIES MAINTENANCE	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
SALARIES - REGULAR EMPLOYEES	180,310	182,492	183,795	188,646	4,851	2.64%
SALARIES-PART TIME/TEMP	7,837	3,636	3,332	3,332	0	0.00%
OVERTIME	978	1,164	2,905	2,905	0	0.00%
HEALTH BENEFITS	26,332	22,439	23,822	25,038	1,216	5.10%
FRINGE BENEFITS	8,687	8,712	9,870	11,540	1,670	16.92%
WAGES	**224,143**	**218,444**	**223,724**	**231,461**	**7,737**	**3.46%**
PRINTING, BINDING & STATIONERY	151	30	0	0	0	N/A
ADVERTISING SERVICES	511	347	550	550	0	0.00%
POSTAGE	31	28	50	50	0	0.00%
TELEPHONE	14,068	12,768	17,582	14,100	(3,482)	-19.80%
TRAFFIC SIGNALS	28,983	57,066	43,580	45,130	1,550	3.56%
TRAINING	1,396	578	2,850	2,850	0	0.00%
MILEAGE REIMBURSEMENT	927	1,318	825	1,650	825	100.00%
CITY CTR CONTRACTUAL M	17,305	13,258	14,250	15,045	795	5.58%
SUBSCRIPTIONS, TEXTBOOKS, PERIODICALS	0	0	150	150	0	0.00%
LIB.CONTRACTUAL MAINTE	7,022	6,837	9,399	9,837	438	4.66%
POLICE CONTRACTUAL MAI	9,616	10,517	11,690	11,668	(22)	-0.19%
FIRE CONTRACTUAL MAINT	10,612	10,139	11,646	12,026	380	3.26%
EQUIPMENT PHONE MAINTE	0		0		0	N/A
PARKING GARAGE REPAIR/	2,662	1,400	5,200	5,200	0	0.00%
CITY CENTER REPAIR BUI	58,082	27,467	37,000	37,000	0	0.00%
LIBRARY REPAIR/MAINT.	7,406	12,145	13,813	13,813	0	0.00%
POLICE REPAIR/MAINT. B	15,945	16,955	16,300	16,300	0	0.00%
FIRE REPAIR/MAINT. BLD	6,559	7,765	10,900	10,900	0	0.00%
CONTRACTUAL	**181,276**	**178,619**	**195,785**	**196,269**	**484**	**0.25%**
OFFICE SUPPLIES	45	6	575	450	(125)	-21.74%
FUEL OIL	100,586	52,620	72,858	89,474	16,616	22.81%
WEARING APPAREL	1,260	1,197	1,500	1,500	0	0.00%
SMALL TOOLS & IMPLEMENTS	700	1,175	700	700	0	0.00%
CLEAN. & DISINFECT. SU	13,609	12,033	13,125	13,125	0	0.00%
CONSTRUCTION MATERIALS	239	1,544	800	800	0	0.00%
SUPPLIES	**116,440**	**68,575**	**89,558**	**106,049**	**16,491**	**18.41%**

FACILITIES MAINTENANCE	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
EQUIPMENT	2,147	2,230	2,200	2,200	0	0.00%
CAPITAL OUTLAY	**2,147**	**2,230**	**2,200**	**2,200**	**0**	**0.00%**
TOTAL FACILITIES MAINTENANCE	**524,005**	**467,868**	**511,267**	**535,979**	**24,712**	**4.83%**

BUKER COMMUNITY CENTER	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
SALARIES - REGULAR EMPLOYEES	25,762	28,779	27,599	29,677	2,078	7.53%
SALARIES-PART TIME/TEMP	0		912	912	0	0.00%
OVERTIME	0	101	0	0	0	N/A
HEALTH BENEFITS	5,748	12,539	13,744	14,254	510	3.71%
FRINGE BENEFITS	1,476	1,207	1,424	1,745	321	22.54%
WAGES	**32,986**	**42,625**	**43,679**	**46,588**	**2,909**	**6.66%**
BUILDING-MAINT. EQUIPMENT	5,858	7,405	8,440	8,803	363	4.30%
BUILDING-MAINT. SERVICE	18,362	16,191	14,400	14,400	0	0.00%
ADVERTISING	0	136	0	0	0	N/A
TELEPHONE	316	316	480	480	0	0.00%
ELECTRICITY	18,602	19,916	20,321	20,321	0	0.00%
WATER	4,011	3,832	2,464	2,464	0	0.00%
SEWERS	3,914	3,750	2,395	2,395	0	0.00%
CONTRACTUAL	**51,062**	**51,547**	**48,500**	**48,863**	**363**	**0.75%**
FUEL OIL	119,785	55,089	82,650	101,500	18,850	22.81%
CLEAN. & DISINFECT. SU	1,697	969	1,700	1,700	0	0.00%
SUPPLIES	**121,483**	**56,059**	**84,350**	**103,200**	**18,850**	**22.35%**
EQUIPMENT	1,040	1,030	1,100	1,100	0	0.00%
CAPITAL OUTLAY	**1,040**	**1,030**	**1,100**	**1,100**	**0**	**0.00%**
BUKER COMMUNITY CENTER	**206,570**	**151,261**	**177,629**	**199,751**	**22,122**	**12.45%**

CONY / FLATIRON BUILDINGS	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
SALARIES - REGULAR EMPLOYEES	0	0	400	400	0	0.00%
OVERTIME	0	0	50	50	0	0.00%
FRINGE BENEFITS	0	0	2	3	1	50.00%
WAGES	**0**	**0**	**452**	**453**	**1**	**0.22%**
BUILDING-MAINT. SERVICE	14,843	6,313	11,286	11,586	300	2.66%
TELEPHONE	316	316	480	360	(120)	-25.00%
ELECTRICITY	7,535	6,638	8,700	8,519	(181)	-2.08%
WATER	505	522	508	508	0	0.00%
SEWERS	85	120	5,100	5,100	0	0.00%
MOTOR POOL	0		0		0	N/A
SPECIAL & OTHER MISCELLANEOUS SERVICES	0		0		0	N/A
CONTRACTUAL	**23,283**	**13,909**	**26,074**	**26,073**	**(1)**	**0.00%**
FUEL OIL	50,175	21,726	28,500	35,000	6,500	22.81%
GASOLINE,OIL & LUBRICANT	0		0		0	N/A
CONSTRUCTION MATERIALS	0		1,000	1,000	0	0.00%
SUPPLIES	**50,175**	**21,726**	**29,500**	**36,000**	**6,500**	**22.03%**
TOTAL CONY/ FLAT IRON BUILDINGS	**73,458**	**35,635**	**56,026**	**62,526**	**6,500**	**11.60%**

COMMUNITY SERVICES	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
CONSERVATION COMMISSION	1,988	0	0	0	0	N/A
COMMUNITY SERVICES ADMINISTRATION	188,947	154,528	150,645	159,561	8,916	5.92%
PUBLIC LIBRARY	550,500	549,449	567,359	588,409	21,050	3.71%
RECREATION	182,910	174,662	172,780	172,107	(673)	-0.39%
PARKS AND CEMETERIES	684,548	612,860	707,795	748,605	40,810	5.77%
FORT WESTERN	121,835	104,673	86,651	81,407	(5,244)	-6.05%
BICENTENNIAL NATURE PARK	51,523	31,967	42,904	39,980	(2,924)	-6.82%
HEALTH & WELFARE ADMINISTRATION	160,261	118,361	98,676	95,378	(3,298)	-3.34%
GENERAL ASSISTANCE	80,139	103,345	93,900	123,750	29,850	31.79%
TOTAL COMMUNITY SERVICES	**2,022,650**	**1,849,844**	**1,920,710**	**2,009,197**	**88,487**	**4.61%**

CONSERVATION COMMISSION	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
OVERTIME	433	0	0	0	0	N/A
FRINGE BENEFITS	18	0	0	0	0	N/A
TOTAL WAGES & BENEFITS	**452**	**0**	**0**	**0**	**0**	N/A
POSTAGE	0	0	0	0	0	N/A
SPECIAL & OTHER MISC. SERVICES	300	0	0	0	0	N/A
TOTAL CONTRACTUAL	**300**	**0**	**0**	**0**	**0**	N/A
PRINTING & REPRODUCTION	1,236	0	0	0	0	N/A
TOTAL SUPPLIES	**1,236**	**0**	**0**	**0**	**0**	N/A
TOTAL CONSERVATION COMMISSION	**1,988**	**0**	**0**	**0**	**0**	N/A

PUBLIC LIBRARY	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
SALARIES - REGULAR EMPLOYEES	384,183	382,630	384,233	397,063	12,830	3.34%
SALARIES-PART TIME/TEMP	17,797	15,097	17,500	17,300	(200)	-1.14%
HEALTH BENEFITS	51,406	47,904	52,944	55,322	2,378	4.49%
FRINGE BENEFITS	17,968	18,339	20,962	24,554	3,592	17.14%
TOTAL WAGES & BENEFITS	**471,355**	**463,969**	**475,639**	**494,239**	**18,600**	**3.91%**
PRINTING, BINDING, STATIONERY	1,291	903	1,700	1,700	0	0.00%
ADVERTISING SERVICES	400	436	400	400	0	0.00%
POSTAGE	5,020	4,948	5,700	5,700	0	0.00%
TELEPHONE	1,091	1,028	1,000	1,050	50	5.00%
TRAVEL EXPENSE AND CONFERENCES	886	1,358	2,000	2,000	0	0.00%
TRAINING	586	1,563	2,000	2,000	0	0.00%
REPAIRS AND MAINTENANCE OF EQUIPMENT	8,845	10,874	11,200	11,600	400	3.57%
REPAIRS AND MAINT. OF BUILDINGS	865	0	500	500	0	0.00%
SPECIAL & OTHER MISC.SERVICES	2,639	1,216	2,700	2,700	0	0.00%
TOTAL CONTRACTUAL	**21,622**	**22,326**	**27,200**	**27,650**	**450**	**1.65%**
OFFICE SUPPLIES	1,225	1,411	1,600	1,600	0	0.00%
PRINTING & REPRODUCTION	1,473	1,626	1,700	2,000	300	17.65%
HOUSEHOLD, INST. & REF.	593	477	550	550	0	0.00%
EDUCATIONAL SUPPLIES	2,185	2,456	2,800	2,800	0	0.00%
RECREATIONAL SUPPLIES	982	783	900	900	0	0.00%
BOOKS,PER.,SUBS.,LIBRARY	24,497	30,858	29,800	30,500	700	2.35%
LIBRARY SUPPLIES	6,461	8,345	7,700	7,700	0	0.00%
AUDIO VISUAL SUP. LIBRARY	10,053	10,462	12,000	12,500	500	4.17%
OTHER OPERATING & MAINTENANCE SUPPLIES	2,590	1,252	1,500	2,000	500	33.33%
TOTAL SUPPLIES	**50,058**	**57,670**	**58,550**	**60,550**	**2,000**	**3.42%**
LITHGOW REIMBURSEMENT	(719)	(740)	(680)	(680)	0	0.00%
DUES & MEMBERSHIPS	500	507	650	650	0	0.00%
TOTAL FIXED CHARGES	**(219)**	**(233)**	**(30)**	**(30)**	**0**	**0.00%**

PUBLIC LIBRARY	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
COMPUTER HARDWARE	7,684	5,717	6,000	6,000	0	0.00%
TOTAL CAPITAL OUTLAY	**7,684**	**5,717**	**6,000**	**6,000**	**0**	**0.00%**
TOTAL PUBLIC LIBRARY	**550,500**	**549,449**	**567,359**	**588,409**	**21,050**	**3.71%**

RECREATION	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
SALARIES - REGULAR EMPLOYEES	46,958	60,819	57,798	61,054	3,256	5.63%
SALARIES-PART TIME/TEMP	44,348	31,668	26,543	27,500	957	3.61%
OVERTIME	807	630	600	600	0	0.00%
HEALTH BENEFITS	12,248	13,458	14,080	6,588	(7,492)	-53.21%
FRINGE BENEFITS	5,429	5,028	4,885	5,145	260	5.32%
TOTAL WAGES & BENEFITS	**109,789**	**111,604**	**103,906**	**100,887**	**(3,019)**	**-2.91%**
PRINTING, BINDING, STATIONERY	100	122	150	100	(50)	-33.33%
ADVERTISING SERVICES	932	949	1,425	800	(625)	-43.86%
POSTAGE	1,117	932	1,100	900	(200)	-18.18%
TELEPHONE	1,472	1,045	1,100	1,000	(100)	-9.09%
TRAVEL EXPENSE AND CONFERENCES	0	80	0	1,000	1,000	N/A
TRAINING	192	9	200	350	150	75.00%
PRODUCTION	9,770	812	0	0	0	N/A
RENTAL OF EQUIP/VEHICLES	4,737	3,947	4,500	5,000	500	11.11%
MOTOR POOL	13,585	13,803	13,500	13,500	0	0.00%
OTHER FEES COMM AND SERVICES	25,000	25,000	32,190	32,190	0	0.00%
REPAIRS AND MAINTENANCE OF EQUIPMENT	2,106	2,179	1,500	3,500	2,000	133.33%
SPECIAL & OTHER MISC.SERVICES	5,330	5,917	5,700	5,700	0	0.00%
TOTAL CONTRACTUAL	**64,340**	**54,796**	**61,365**	**64,040**	**2,675**	**4.36%**
OFFICE SUPPLIES	1,985	3,046	1,800	2,000	200	11.11%
PRINTING & REPRODUCTIONS	1,022	1,141	1,500	1,200	(300)	-20.00%
GASOLINE, OIL & LUBRICANTS	1,794	1,529	1,209	1,530	321	26.55%
MED., SURG., & LAB. SUPPLIES	412	160	500	250	(250)	-50.00%
CLEAN. & DISINFECT. SUPPLIES	62	316	200	100	(100)	-50.00%
RECREATIONAL SUPPLIES	3,488	1,862	2,000	1,800	(200)	-10.00%
BOOKS,PER.,SUBS.,LIBRARY	0	190	200	200	0	0.00%
TOTAL SUPPLIES	**8,761**	**8,244**	**7,409**	**7,080**	**(329)**	**-4.44%**
DUES & MEMBERSHIPS	19	18	100	100	0	0.00%
TOTAL FIXED CHARGES	**19**	**18**	**100**	**100**	**0**	**0.00%**
TOTAL RECREATION	**182,910**	**174,662**	**172,780**	**172,107**	**(673)**	**-0.39%**

PARKS AND CEMETERIES	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
SALARIES - REGULAR EMPLOYEES	199,544	180,921	210,917	219,896	8,979	4.26%
SALARIES-PART TIME/TEMP	159,160	135,567	140,098	138,301	(1,797)	-1.28%
OVERTIME	17,385	13,926	17,640	17,640	0	0.00%
HEALTH BENEFITS	55,953	52,148	70,680	74,539	3,859	5.46%
FRINGE BENEFITS	17,340	16,432	21,934	21,377	(557)	-2.54%
TOTAL WAGES & BENEFITS	**449,382**	**398,994**	**461,269**	**471,753**	**10,484**	**2.27%**
ADVERTISING SERVICES	48	113	100	100	0	0.00%
POSTAGE	135	151	175	175	0	0.00%
TELEPHONE	651	1,052	1,200	1,200	0	0.00%
TRAVEL EXPENSE AND CONFERENCES	0	0	700	800	100	14.29%
TRAINING	509	90	500	500	0	0.00%
MILEAGE REIMBURSEMENT	0	0	50	50	0	0.00%
POOL REPAIR AND MAINTENANCE	5,201	5,355	6,000	6,000	0	0.00%
RENTAL OF EQUIP/VEHICLES	52	799	650	650	0	0.00%
MOTOR POOL	81,657	76,545	103,950	103,950	0	0.00%
REPAIRS AND MAINTENANCE OF EQUIPMENT	32,143	30,432	21,450	27,450	6,000	27.97%
SPECIAL & OTHER MISC.SERVICES	9,544	20,131	18,980	23,910	4,930	25.97%
TOTAL CONTRACTUAL	**129,940**	**134,669**	**153,755**	**164,785**	**11,030**	**7.17%**
PRINTING & REPRODUCTIONS	22	324	350	250	(100)	-28.57%
FUEL OIL	6,781	2,603	3,508	5,432	1,924	54.85%
GASOLINE, OIL & LUBRICANTS	43,133	17,501	28,003	38,615	10,612	37.90%
WEARING APPAREL	2,021	2,854	4,000	4,000	0	0.00%
SMALL TOOLS & IMPLEMENTS	3,259	2,956	3,500	3,500	0	0.00%
CLEAN. & DISINFECT. SUPPLIES	0	8	0	0	0	N/A
AGRIC., BOTAN. & ANIMAL	6,447	(1,497)	4,000	4,000	0	0.00%
EDUCATIONAL SUPPLIES	33	0	300	0	(300)	-100.00%
CONSTRUCTION MATERIALS	7,161	8,823	9,000	10,000	1,000	11.11%
FLAGS	1,543	4,100	2,500	2,500	0	0.00%
LANDSCAPE MATERIAL	7,631	3,035	2,500	2,500	0	0.00%
PRUNING/REMOVALS ROW	4,085	11,538	12,000	14,000	2,000	16.67%
SOFTWARE	0	0	700	0	(700)	-100.00%

PARKS AND CEMETERIES	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
OTHER OPER. & MTN. SUPPLIES	6,492	5,819	4,000	4,000	0	0.00%
TOTAL SUPPLIES	**88,608**	**58,064**	**74,361**	**88,797**	**14,436**	**19.41%**
DUES & MEMBERSHIPS	345	245	400	120	(280)	-70.00%
TOTAL FIXED CHARGES	**345**	**245**	**400**	**120**	**(280)**	**-70.00%**
LAND	600	0	600	600	0	0.00%
RESURFACING	230	0	6,000	6,000	0	0.00%
EQUIPMENT	6,938	7,030	8,410	8,950	540	6.42%
PUBLIC SAFETY EQUIPMENT	2,367	1,700	3,000	2,400	(600)	-20.00%
RECREATIONAL EQUIPMENT	6,139	12,159	0	5,200	5,200	N/A
TOTAL CAPITAL OUTLAY	**16,273**	**20,888**	**18,010**	**23,150**	**5,140**	**28.54%**
TOTAL PARKS AND CEMETERIES	**684,548**	**612,860**	**707,795**	**748,605**	**40,810**	**5.77%**

FORT WESTERN	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
SALARIES - REGULAR EMPLOYEES	89,152	78,106	62,406	61,653	(753)	-1.21%
OVERTIME	510	113	600	600	0	0.00%
HEALTH BENEFITS	24,497	18,862	14,080	10,805	(3,275)	-23.26%
FRINGE BENEFITS	3,691	3,752	3,795	3,561	(234)	-6.17%
TOTAL WAGES & BENEFITS	**117,849**	**100,833**	**80,881**	**76,619**	**(4,262)**	**-5.27%**
TRAINING	0	1,750	1,750	750	(1,000)	-57.14%
REPAIRS AND MAINTENANCE OF EQUIPMENT	448	0	232	250	18	7.76%
REPAIRS AND MAINT. OF BUILDINGS	3,000	1,568	3,000	3,000	0	0.00%
SPECIAL & OTHER MISC. SERVICES	250	234	500	500	0	0.00%
TOTAL CONTRACTUAL	**3,698**	**3,552**	**5,482**	**4,500**	**(982)**	**-17.91%**
OTHER FIXED CHARGES	288	288	288	288	0	0.00%
TOTAL FIXED CHARGES	**288**	**288**	**288**	**288**	**0**	**0.00%**
TOTAL FORT WESTERN	**121,835**	**104,673**	**86,651**	**81,407**	**(5,244)**	**-6.05%**

BICENTENNIAL NATURE PARK	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
SALARIES - REGULAR EMPLOYEES	12,078	65	0	0	0	N/A
SALARIES-PART TIME/TEMP	25,071	18,755	25,746	25,746	0	0.00%
OVERTIME	665	3,324	2,000	2,000	0	0.00%
HEALTH BENEFITS	3,200	0	0	0	0	N/A
FRINGE BENEFITS	2,068	1,678	2,055	1,568	(487)	-23.70%
TOTAL WAGES & BENEFITS	**43,082**	**23,822**	**29,801**	**29,314**	**(487)**	**-1.63%**
PRINTING, BINDING, STATIONERY	2	0	400	300	(100)	-25.00%
ADVERTISING	0	0	250	100	(150)	-60.00%
TELEPHONE	161	0	200	200	0	0.00%
MILEAGE REIMBURSEMENT	0	0	100	0	(100)	-100.00%
SUBSCRIPTIONS, TEXTBOOKS, PERIODICALS	0	0	0	0	0	N/A
CLEANING & SANITARY SUPPLIES	0	177	400	400	0	0.00%
RENTAL OF EQUIPMENT/VEHICLES	0	0	300	150	(150)	-50.00%
MOTOR POOL	1,542	600	1,000	800	(200)	-20.00%
REPAIRS AND MAINTENANCE OF EQUIPMENT	1,347	175	3,000	2,000	(1,000)	-33.33%
SPECIAL & OTHER MISC.SERVICES	2,441	3,938	1,200	1,200	0	0.00%
TOTAL CONTRACTUAL	**5,493**	**4,889**	**6,850**	**5,150**	**(1,700)**	**-24.82%**
GASOLINE, OIL & LUBRICANTS	731	120	203	266	63	31.03%
WEARING APPAREL	259	365	250	400	150	60.00%
SMALL TOOLS & IMPLEMENTS	54	0	250	250	0	0.00%
AGRIC., BOTAN. & ANIMAL	61	0	2,200	1,200	(1,000)	-45.45%
RECREATIONAL SUPPLIES	975	0	1,300	1,500	200	15.38%
OTHER OPER. & MTN. SUPPLIES	868	2,771	1,600	1,600	0	0.00%
TOTAL SUPPLIES	**2,948**	**3,256**	**5,803**	**5,216**	**(587)**	**-10.12%**
DUES & MEMBERSHIPS	0	0	300	300	0	0.00%
TOTAL FIXED CHARGES	**0**	**0**	**300**	**300**	**0**	**0.00%**

BICENTENNIAL NATURE PARK	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
OFFICE EQUIPMENT	0	0	150	0	(150)	-100.00%
TOTAL CAPITAL OUTLAY	**0**	**0**	**150**	**0**	**(150)**	**-100.00%**
TOTAL BICENTENNIAL NATURE PARK	**51,523**	**31,967**	**42,904**	**39,980**	**(2,924)**	**-6.82%**

HEALTH & WELFARE ADMIN.	FY 2009 ACTUALS	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
SALARIES - REGULAR EMPLOYEES	120,303	91,670	73,029	77,601	4,572	6.26%
OVERTIME	0	149	225	225	0	0.00%
HEALTH BENEFITS	31,641	18,701	14,080	6,646	(7,434)	-52.80%
FRINGE BENEFITS	3,731	3,500	4,352	4,816	464	10.66%
TOTAL WAGES & BENEFITS	**155,675**	**114,020**	**91,686**	**89,288**	**(2,398)**	**-2.62%**
PRINTING, BINDING, STATIONERY	297	297	300	300	0	0.00%
POSTAGE	173	176	200	200	0	0.00%
TELEPHONE	129	172	150	150	0	0.00%
TRAVEL EXPENSE AND CONFERENCES	162	510	700	550	(150)	-21.43%
TRAINING	497	210	350	300	(50)	-14.29%
MILEAGE REIMBURSEMENT	0	0	200	200	0	0.00%
SUBSCRIPTIONS, TEXTBOOKS, PERIODICALS	190	209	250	200	(50)	-20.00%
REPAIRS AND MAINTENANCE OF EQUIPMENT	1,631	1,718	2,000	2,000	0	0.00%
SPECIAL & OTHER MISCELLANEOUS SERVICES	399	16	400	400	0	0.00%
TOTAL CONTRACTUAL	**3,479**	**3,309**	**4,550**	**4,300**	**(250)**	**-5.49%**
OFFICE SUPPLIES	968	640	800	700	(100)	-12.50%
PRINTING & REPRODUCTIONS	49	6	200	150	(50)	-25.00%
MED., SURG., & LAB. SUPPLIES	0	0	50	50	0	0.00%
TOTAL SUPPLIES	**1,017**	**646**	**1,050**	**900**	**(150)**	**-14.29%**
DUES & MEMBERSHIPS	90	90	90	90	0	0.00%
TOTAL FIXED CHARGES	**90**	**90**	**90**	**90**	**0**	**0.00%**
OFFICE EQUIPMENT	0	296	1,300	800	(500)	-38.46%
TOTAL CAPITAL OUTLAY	**0**	**296**	**1,300**	**800**	**(500)**	**-38.46%**
TOTAL HEALTH & WELFARE ADMIN.	**160,261**	**118,361**	**98,676**	**95,378**	**(3,298)**	**-3.34%**

GENERAL ASSISTANCE	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
TELEPHONE	0	0	50	50	0	0.00%
ELECTRICITY	386	449	1,000	500	(500)	-50.00%
TRANSPORTATION	0	50	100	50	(50)	-50.00%
TRANSIENTS	0	0	100	50	(50)	-50.00%
MEDICAL & SURGICAL SERVICES	0	0	100	50	(50)	-50.00%
DENTAL SERVICES	0	0	200	100	(100)	-50.00%
RENT	18,713	25,436	22,000	35,000	13,000	59.09%
ROOMS	45,967	63,528	50,000	65,000	15,000	30.00%
EMERGENCY SHELTERS	148	186	300	300	0	0.00%
SPECIAL & OTHER MISCELLANEOUS SERVICES	0	136	300	300	0	0.00%
BURIALS	7,500	2,925	8,000	9,000	1,000	12.50%
TOTAL CONTRACTUAL	**72,714**	**92,710**	**82,150**	**110,400**	**28,250**	**34.39%**
FUEL OIL	293	1,026	3,000	5,000	2,000	66.67%
BOTTLED GAS	0	0	100	200	100	100.00%
FOOD & GROCERIES	4,306	5,795	4,500	4,500	0	0.00%
WEARING APPAREL	0	0	50	50	0	0.00%
MED., SURG., & LAB. SUPPLIES	1,344	1,293	2,000	1,500	(500)	-25.00%
HOUSEHOLD, INST. & REF	1,464	2,362	2,000	2,000	0	0.00%
DIAPERS	0	145	50	50	0	0.00%
NONPRESCRIPTION DRUGS	17	13	50	50	0	0.00%
TOTAL SUPPLIES	**7,425**	**10,634**	**11,750**	**13,350**	**1,600**	**13.62%**
TOTAL GENERAL ASSISTANCE	**80,139**	**103,345**	**93,900**	**123,750**	**29,850**	**31.79%**

PUBLIC SAFETY	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
POLICE	3,826,445	3,710,205	3,960,350	3,931,686	(28,664)	-0.72%
FIRE	3,650,600	3,407,554	3,645,794	3,834,618	188,824	5.18%
CIVIL EMERGENCY PREPAREDNESS	5,333	11,775	13,540	14,960	1,420	10.49%
					0	N/A
TOTAL PUBLIC SAFETY	**7,482,378**	**7,129,534**	**7,619,684**	**7,781,264**	**161,580**	**2.12%**

POLICE	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
SALARIES - REGULAR EMPLOYEES	2,210,337	2,226,731	2,338,627	2,336,641	(1,986)	-0.08%
OVERTIME	237,271	236,051	183,000	183,000	0	0.00%
POLICE EXTRAS	319	164	3,000	3,000	0	0.00%
HEALTH BENEFITS	625,045	637,350	745,798	673,998	(71,800)	-9.63%
CONTRACT BENEFITS	62,531	61,273	69,375	69,375	0	0.00%
FRINGE BENEFITS	125,095	131,799	153,901	179,010	25,109	16.32%
TOTAL WAGES & BENEFITS	**3,260,598**	**3,293,367**	**3,493,701**	**3,445,024**	**(48,677)**	**-1.39%**
PRINTING, BINDING, STATIONERY	750	1,420	2,000	2,000	0	0.00%
ADVERTISING SERVICES	491	380	800	800	0	0.00%
POSTAGE	1,210	684	750	750	0	0.00%
TELEPHONE	24,008	33,307	30,882	30,882	0	0.00%
TRAVEL EXPENSE AND CONFERENCES	1,480	374	2,000	2,000	0	0.00%
TRAINING	22,437	19,687	29,760	31,460	1,700	5.71%
FREIGHT & CARTAGE	360	432	400	500	100	25.00%
SUBSCRIPTIONS, TEXTBOOKS, PERIODICALS	1,240	1,285	1,275	1,315	40	3.14%
MEDICAL & SURGICAL SERVICES	1,755	1,376	2,800	2,200	(600)	-21.43%
REPAIRS & MAINT. MOTOR VEHICLES	12,811	41,924	34,500	34,500	0	0.00%
REPAIRS AND MAINTENANCE OF EQUIPMENT	38,060	59,265	64,593	62,359	(2,234)	-3.46%
REPAIRS AND MAINT. OF BUILDINGS	1,487	660	1,500	1,500	0	0.00%
CRIMINAL INVESTIGATION	2,797	1,033	3,000	3,000	0	0.00%
SPECIAL & OTHER MISCELLANEOUS SERVICES	77,304	73,360	64,436	64,184	(252)	-0.39%
TOTAL CONTRACTUAL	**186,190**	**235,188**	**238,696**	**237,450**	**(1,246)**	**-0.52%**
OFFICE SUPPLIES	2,478	2,495	2,468	2,468	0	0.00%
PRINTING & REPRODUCTION	3,836	3,543	4,075	4,075	0	0.00%
GASOLINE, OIL & LUBRICANTS	135,389	68,416	89,737	115,569	25,832	28.79%
TIRES & TUBES	7,422	6,032	8,000	8,000	0	0.00%
WEARING APPAREL	11,041	8,076	11,498	11,500	2	0.02%
PUBLIC SAFETY SUPPLIES	14,807	7,144	10,775	10,775	0	0.00%
AGRIC., BOTAN. & ANIMAL	2,010	886	1,600	1,050	(550)	-34.38%
EDUCATIONAL SUPPLIES	874	0	1,000	1,000	0	0.00%
TOTAL SUPPLIES	**177,857**	**96,593**	**129,153**	**154,437**	**25,284**	**19.58%**

POLICE	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
EQUIPMENT RENTAL & STORAGE	0	0	450	450	0	0.00%
DUES & MEMBERSHIPS	734	842	950	2,325	1,375	144.74%
TOTAL FIXED CHARGES	**734**	**842**	**1,400**	**2,775**	**1,375**	**98.21%**
OFFICE EQUIPMENT	6,874	1,862	5,000	5,000	0	0.00%
COMPUTER HARDWARE	0		0		0	N/A
MOTOR VEHICLE EQUIPMENT	76,658	72,982	78,400	78,400	0	0.00%
PUBLIC SAFETY EQUIPMENT	13,582	9,370	14,000	8,600	(5,400)	-38.57%
TOTAL CAPITAL OUTLAY	**97,114**	**84,214**	**97,400**	**92,000**	**(5,400)**	**-5.54%**
TRANSFER OUT	103,952	0	0	0	0	N/A
TOTAL TRANSFER OUT	**103,952**	**0**	**0**	**0**	**0**	**N/A**
TOTAL POLICE	**3,826,445**	**3,710,205**	**3,960,350**	**3,931,686**	**(28,664)**	**-0.72%**

FIRE	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
SALARIES - REGULAR EMPLOYEES	1,785,360	1,777,357	1,833,767	1,853,959	20,192	1.10%
OVERTIME	610,838	522,425	561,789	547,325	(14,464)	-2.57%
HEALTH BENEFITS	420,042	448,817	497,910	517,270	19,360	3.89%
CONTRACT BENEFITS	35,955	38,979	28,510	26,360	(2,150)	-7.54%
FRINGE BENEFITS	122,239	120,315	150,693	184,558	33,865	22.47%
TOTAL WAGES & BENEFITS	**2,974,433**	**2,907,893**	**3,072,669**	**3,129,472**	**56,803**	**1.85%**
PRINTING, BINDING, STATIONERY	368	524	800	1,800	1,000	125.00%
ADVERTISING SERVICES	1,027	737	750	750	0	0.00%
POSTAGE	212	145	600	600	0	0.00%
TELEPHONE	10,264	10,365	7,344	7,344	0	0.00%
TRAVEL EXPENSE AND CONFERENCES	5,044	1,013	8,700	7,900	(800)	-9.20%
TRAINING	27,003	24,081	38,330	31,330	(7,000)	-18.26%
MILEAGE REIMBURSEMENT	0	0	286	286	0	0.00%
FREIGHT & CARTAGE	705	271	950	950	0	0.00%
SUBSCRIPTIONS, TEXTBOOKS, PERIODICALS	1,111	1,964	2,400	2,400	0	0.00%
MEDICAL & SURGICAL SERVICES	7,358	9,788	7,132	9,132	2,000	28.04%
REPAIRS & MAINT. MOTOR VEHICLES	31,059	32,990	35,900	43,200	7,300	20.33%
OTHER FEES COMM AND SERVICES	45,196	39,542	43,800	43,800	0	0.00%
REPAIRS AND MAINTENANCE OF EQUIPMENT	20,296	18,481	23,790	25,540	1,750	7.36%
REPAIRS AND MAINT. OF BUILDINGS	17,934	18,402	31,570	40,520	8,950	28.35%
SPECIAL & OTHER MISC.SERVICES	10,210	14,217	9,125	12,700	3,575	39.18%
TOTAL CONTRACTUAL	**177,788**	**172,518**	**211,477**	**228,252**	**16,775**	**7.93%**
OFFICE SUPPLIES	5,080	6,768	5,600	5,600	0	0.00%
PRINTING & REPRODUCTION	837	2,625	3,400	3,400	0	0.00%
FUEL OIL	47,345	18,785	34,200	43,500	9,300	27.19%
GASOLINE, OIL & LUBRICANTS	79,035	40,371	40,765	59,335	18,570	45.55%
TIRES & TUBES	5,318	6,986	6,150	8,750	2,600	42.28%
WEARING APPAREL	1,651	8,210	8,375	6,875	(1,500)	-17.91%
MED., SURG., & LAB. SUPPLIES	45,927	54,047	45,500	45,500	0	0.00%
HOUSEHOLD, INST. & REF	0		0		0	N/A
PUBLIC SAFETY SUPPLIES	16,709	29,456	32,080	32,080	0	0.00%
SMALL TOOLS & IMPLEMENTS	2,979	2,047	2,000	2,000	0	0.00%

FIRE	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
CLEAN. & DISINFECT. SUPPLIES	2,738	2,065	2,200	2,200	0	0.00%
EDUCATIONAL SUPPLIES	2,750	2,283	2,000	2,000	0	0.00%
FLAGS	0	66	300	300	0	0.00%
OTHER OPER. & MTN. SUP	1,523	2,192	2,000	2,000	0	0.00%
TOTAL SUPPLIES	**211,892**	**175,901**	**184,570**	**213,540**	**28,970**	**15.70%**
EQUIPMENT RENTAL & STORAGE	0	0	150	1,650	1,500	1000.00%
DUES & MEMBERSHIPS	2,565	2,285	1,410	5,190	3,780	268.09%
BAD DEBT EMERGENCY	193,893	102,720	154,418	154,418	0	0.00%
BAD DEBT TRANSFER	43,486	39,386	0	41,436	41,436	N/A
LEASES	0	0	0	39060	39060	N/A
TOTAL FIXED CHARGES	**239,944**	**144,392**	**155,978**	**241,754**	**85,776**	**54.99%**
MOTOR VEHICLE EQUIPMENT	17,683	1,395	2,700	2,700	0	0.00%
PUBLIC SAFETY EQUIPMENT	28,860	5,456	18,400	18,900	500	2.72%
TOTAL CAPITAL OUTLAY	**46,543**	**6,851**	**21,100**	**21,600**	**500**	**2.37%**
TRANSFER OUT	0		0	0	0	N/A
TOTAL TRANSFER OUT	**0**	**0**	**0**	**0**	**0**	**N/A**
TOTAL FIRE	**3,650,600**	**3,407,554**	**3,645,794**	**3,834,618**	**188,824**	**5.18%**

CIVIL EMERGENCY PREPAREDNESS	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
PRINTING, BINDING, STATIONERY	0		250	250	0	0.00%
TRAINING	2,447	1,216	2,400	3,400	1,000	41.67%
MILEAGE REIMBURSEMENT	0		0		0	N/A
SUBSCRIPTIONS, TEXTBOOKS, PERIODICALS	0		150	150	0	0.00%
REPAIRS AND MAINTENANCE OF EQUIPMENT	0	1,645	100	100	0	0.00%
SPECIAL AND OTHER MISC SERVICES	0	306	0	0	0	N/A
TOTAL CONTRACTUAL	**2,447**	**3,166**	**2,900**	**3,900**	**1,000**	**34.48%**
OFFICE SUPPLIES	346	283	0	500	500	N/A
PRINTING & REPRODUCTIONS	0	0	0	300	300	N/A
EOC EQUIPMENT	2,540	8,326	10,640	10,260	(380)	-3.57%
TOTAL SUPPLIES	**2,886**	**8,609**	**10,640**	**11,060**	**420**	**3.95%**
CIVIL EMERGENCY PREPAREDNESS	**5,333**	**11,775**	**13,540**	**14,960**	**1,420**	**10.49%**

PUBLIC WORKS	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
PUBLIC WORKS ADMINISTRATION	118,693	110,288	113,236	56,115	(57,121)	-50.44%
HIGHWAY MAINTENANCE	1,103,478	1,339,770	1,163,306	1,238,030	74,724	6.42%
SNOW REMOVAL	1,185,578	656,719	1,159,351	1,228,073	68,722	5.93%
WASTE REMOVAL	773,568	748,376	744,306	767,472	23,166	3.11%
					0	N/A
TOTAL PUBLIC WORKS	**3,181,318**	**2,855,153**	**3,180,199**	**3,289,690**	**109,491**	**3.44%**

PUBLIC WORKS ADMINISTRATION	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
SALARIES - REGULAR EMPLOYEES	88,930	88,809	88,468	39,692	(48,776)	-55.13%
HEALTH BENEFITS	6,493	6,963	7,509	3,470	(4,039)	-53.79%
FRINGE BENEFITS	2,449	2,461	2,995	2,137	(858)	-28.65%
TOTAL WAGES & BENEFITS	**97,872**	**98,234**	**98,972**	**45,299**	**(53,673)**	**-54.23%**
PRINTING, BINDING, STATIONERY	301	362	500	400	(100)	-20.00%
POSTAGE	41	18	100	50	(50)	-50.00%
TELEPHONE	3,127	3,051	3,100	3,286	186	6.00%
TRAVEL EXPENSE AND CONFERENCES	397	417	600	375	(225)	-37.50%
TRAINING	2	53	300	300	0	0.00%
SUBSCRIPTIONS, TEXTBOOKS, PERIODICALS	0	65	100	100	0	0.00%
MOTOR POOL	7,001	5,516	5,520	2,760	(2,760)	-50.00%
REPAIRS AND MAINTENANCE OF EQUIPMENT	33	101	100	675	575	575.00%
SPECIAL & OTHER MISCELLANEOUS SERVICES	14	0	100	250	150	150.00%
TOTAL CONTRACTUAL	**10,914**	**9,583**	**10,420**	**8,196**	**(2,224)**	**-21.34%**
OFFICE SUPPLIES	537	602	600	600	0	0.00%
GASOLINE, OIL & LUBRICANTS	3,423	1,628	2,244	1,020	(1,224)	-54.55%
TOTAL SUPPLIES	**3,960**	**2,230**	**2,844**	**1,620**	**(1,224)**	**-43.04%**
DUES & MEMBERSHIPS	226	241	300	300	0	0.00%
TOTAL FIXED CHARGES	**226**	**241**	**300**	**300**	**0**	**0.00%**
OFFICE EQUIPMENT	5,721	0	300	300	0	0.00%
COMPUTER HARDWARE	0	0	400	400	0	0.00%
TOTAL CAPITAL OUTLAY	**5,721**	**0**	**700**	**700**	**0**	**0.00%**
TOTAL PUBLIC WORKS ADMINISTRATION	**118,693**	**110,288**	**113,236**	**56,115**	**(57,121)**	**-50.44%**

HIGHWAY	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
SALARIES - REGULAR EMPLOYEES	463,620	475,404	500,898	532,033	31,135	6.22%
SALARIES-PART TIME/TEMP	8,931	5,981	6,800	6,800	0	0.00%
OVERTIME	20,255	12,868	16,500	16,500	0	0.00%
HEALTH BENEFITS	125,339	141,079	168,174	171,103	2,929	1.74%
CONTRACT BENEFITS	4,062	3,368	4,703	4,703	0	0.00%
FRINGE BENEFITS	20,081	20,080	26,649	31,115	4,466	16.76%
TOTAL WAGES & BENEFITS	**642,288**	**658,780**	**723,724**	**762,254**	38,530	5.32%
ADVERTISING SERVICES	324	504	600	600	0	0.00%
POSTAGE	0	1	25	25	0	0.00%
TRAINING	204	207	2,000	1,000	(1,000)	-50.00%
RENTAL OF EQUIP/VEHICLES	1,234	643	1,500	8,980	7,480	498.67%
MOTOR POOL	203,027	255,708	238,000	244,739	6,739	2.83%
BUILDING REPAIR	0	0	150	600	450	300.00%
SPECIAL & OTHER MISCELLANEOUS SERVICES	38,448	31,828	65,200	69,200	4,000	6.13%
TOTAL CONTRACTUAL	**243,238**	**288,891**	**307,475**	**325,144**	**17,669**	**5.75%**
OFFICE SUPPLIES	152	264	300	300	0	0.00%
FUEL OIL	8,877	3,337	4,811	5,250	439	9.12%
GASOLINE, OIL & LUBRICANTS	82,817	40,091	55,296	77,332	22,036	39.85%
WEARING APPAREL	11,704	9,526	11,000	11,000	0	0.00%
MED., SURG., & LAB. SUPPLIES	103	147	150	150	0	0.00%
PUBLIC SAFETY SUPPLIES	4,925	16,489	12,000	13,000	1,000	8.33%
SMALL TOOLS & IMPLEMENTS	392	1,236	1,400	1,400	0	0.00%
AGRIC., BOTAN. & ANIMAL	7,277	10,711	17,700	14,300	(3,400)	-19.21%
CONSTRUCTION MATERIALS	100,147	309,148	28,350	26,800	(1,550)	-5.47%
OTHER OPER. & MTN. SUPPLIES	1,559	1,150	1,100	1,100	0	0.00%
TOTAL SUPPLIES	**217,953**	**392,099**	**132,107**	**150,632**	**18,525**	**14.02%**
EQUIPMENT	0	0	0	0	0	N/A
TOTAL CAPITAL OUTLAY	**0**	**0**	**0**	**0**	**0**	**N/A**
TOTAL HIGHWAY	**1,103,478**	**1,339,770**	**1,163,306**	**1,238,030**	**74,724**	**6.42%**

SNOW REMOVAL	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
SALARIES - REGULAR EMPLOYEES	156,298	89,509	206,390	208,454	2,064	1.00%
SALARIES-PART TIME/TEMP	12,209	9,126	6,000	11,800	5,800	96.67%
OVERTIME	116,037	72,588	100,000	114,000	14,000	14.00%
HEALTH BENEFITS	39,981	23,248	67,939	64,746	(3,193)	-4.70%
CONTRACT BENEFITS	2,730	1,290	4,005	3,405	(600)	-14.98%
FRINGE BENEFITS	12,146	7,441	14,425	19,659	5,234	36.28%
TOTAL WAGES & BENEFITS	**339,400**	**203,202**	**398,759**	**422,064**	**23,305**	**5.84%**
RENTAL OF EQUIP/VEHICLES	55,533	23,456	39,420	39,220	(200)	-0.51%
MOTOR POOL	398,338	259,902	412,682	293,309	(119,373)	-28.93%
TOTAL CONTRACTUAL	**453,870**	**283,359**	**452,102**	**332,529**	**(119,573)**	**-26.45%**
GASOLINE, OIL & LUBRICANTS	163,476	48,741	95,500	136,700	41,200	43.14%
TIRES CHAINS	2,500	2,800	2,800	122,800	120,000	4285.71%
WEARING APPAREL	300	0	300	300	0	0.00%
PUBLIC SAFETY SUPPLIES	1,470	2,072	2,200	2,160	(40)	-1.82%
SMALL TOOLS & IMPLEMENTS	328	70	500	500	0	0.00%
AGRIC., BOTAN. & ANIMAL	223,681	116,151	194,890	207,150	12,260	6.29%
CONSTRUCTION MATERIALS	527	267	12,000	3,570	(8,430)	-70.25%
OTHER OPER. & MTN. SUPPLIES	25	58	300	300	0	0.00%
TOTAL SUPPLIES	**392,307**	**170,159**	**308,490**	**473,480**	**164,990**	**53.48%**
TOTAL SNOW REMOVAL	**1,185,578**	**656,719**	**1,159,351**	**1,228,073**	**68,722**	**5.93%**

WASTE REMOVAL	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
SALARIES - REGULAR EMPLOYEES	169,266	174,890	159,547	188,672	29,125	18.25%
SALARIES-PART TIME/TEMP	2,807	3,507	3,000	3,500	500	16.67%
OVERTIME	6,958	4,658	6,300	6,300	0	0.00%
HEALTH BENEFITS	49,666	48,409	43,900	57,005	13,105	29.85%
FRINGE BENEFITS	6,725	7,334	7,957	11,756	3,799	47.74%
TOTAL WAGES & BENEFITS	**235,421**	**238,798**	**220,704**	**267,233**	**46,529**	**21.08%**
ADVERTISING SERVICES	642	697	1,000	1,000	0	0.00%
POSTAGE	0	306	500	200	(300)	-60.00%
HOUSEHOLD HAZARD WASTE	3,503	1,613	2,500	2,500	0	0.00%
MOTOR POOL	85,259	90,609	86,500	91,059	4,559	5.27%
OTHER FEES COMMISSION AND SERVICES	0	0	0	1,920	1,920	N/A
SOLID WASTE DISPOSAL	393,931	384,643	400,200	362,700	(37,500)	-9.37%
TOTAL CONTRACTUAL	**483,333**	**477,868**	**490,700**	**459,379**	**(31,321)**	**-6.38%**
PRINTING & REPRODUCTION	1,683	1,664	2,000	2,000	0	0.00%
GASOLINE, OIL & LUBRICANTS	52,482	28,131	29,602	37,560	7,958	26.88%
WEARING APPAREL	384	1,087	700	700	0	0.00%
MED., SURG., & LAB. SUPPLIES	93	63	100	100	0	0.00%
OTHER OPER. & MTN. SUPPLIES	171	766	500	500	0	0.00%
TOTAL SUPPLIES	**54,814**	**31,710**	**32,902**	**40,860**	**7,958**	**24.19%**
TOTAL WASTE REMOVAL	**773,568**	**748,376**	**744,306**	**767,472**	**23,166**	**3.11%**

	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
UTILITIES	2,058,362	1,843,957	1,893,472	1,846,915	(46,557)	-2.46%
TOTAL UTILITIES	**2,058,362**	**1,843,957**	**1,893,472**	**1,846,915**	**(46,557)**	**-2.46%**

UTILITIES	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
ELECTRICITY	159,393	159,625	195,476	161,221	(34,255)	-17.52%
WATER	725,515	723,179	723,036	723,036	0	0.00%
SEWERS	803,936	578,184	596,323	580,183	(16,140)	-2.71%
TRAFFIC SIGNALS	14,347	15,208	24,085	15,308	(8,777)	-36.44%
STREET LIGHTS	355,172	367,761	354,552	367,167	12,615	3.56%
TOTAL CONTRACTUAL	**2,058,362**	**1,843,957**	**1,893,472**	**1,846,915**	**(46,557)**	**-2.46%**
TOTAL UTILITIES	**2,058,362**	**1,843,957**	**1,893,472**	**1,846,915**	**(46,557)**	**-2.46%**

INSURANCE & RETIREE BENEFITS	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
	2,116,401	2,214,917	2,558,913	2,715,623	156,710	6.12%
TOTAL INSURANCE & RETIREE BENEFITS	**2,116,401**	**2,214,917**	**2,558,913**	**2,715,623**	**156,710**	**6.12%**

INSURANCE & RETIREE HEALTH	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
UNEMPLOYMENT INSURANCE	35,761	29,492	26,000	26,000	0	0.00%
WORKERS COMPENSATION	307,066	306,683	310,982	287,946	(23,036)	-7.41%
HEALTH BENEFITS	617,636	731,741	921,133	1,017,363	96,230	10.45%
TOTAL WAGES & BENEFITS	**960,462**	**1,067,916**	**1,258,115**	**1,331,309**	**73,194**	**5.82%**
OTHER FIXED CHARGES	3,455	965	0	0	0	N/A
SURETY BONDS	0	0	1,500	1,500	0	0.00%
PROPERTY & CASUALTY	215,112	208,664	203,160	210,000	6,840	3.37%
TOTAL FIXED CHARGES	**218,567**	**209,629**	**204,660**	**211,500**	**6,840**	**3.34%**
IUUAL PRINCIPAL	437,047	437,047	647,477	760,786	113,309	17.50%
IUUAL INTEREST	500,325	500,325	448,661	412,028	(36,633)	-8.16%
TOTAL DEBT SERVICE	**937,372**	**937,372**	**1,096,138**	**1,172,814**	**76,676**	**7.00%**
TOTAL INSURANCE & RETIREE BENEFITS	**2,116,401**	**2,214,917**	**2,558,913**	**2,715,623**	**156,710**	**6.12%**

	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
SERIAL BONDS AND NOTES	1,023,587	1,002,847	837,835	809,226	(28,609)	-3.41%
TOTAL SERIAL BONDS AND NOTES	**1,023,587**	**1,002,847**	**837,835**	**809,226**	**(28,609)**	**-3.41%**

SERIAL BONDS AND NOTES	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
LEGAL FEE OUTSIDE SERVICE	12,400	0	0	0	0	N/A
SPECIAL AND MISC SERVICE	7,892	0	0	0	0	N/A
DEBT SERVICE (PRINCIPAL)	816,750	831,750	671,750	619,500	(52,250)	-7.78%
DEBT SERVICE (INTEREST)	186,545	171,097	166,085	189,726	23,641	14.23%
TOTAL SERIAL BONDS AND NOTES	**1,023,587**	**1,002,847**	**837,835**	**809,226**	**(28,609)**	**-3.41%**

RESERVES AND CASH C.I.P.	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
	1,055,138	246,610	0	0	0	N/A
TOTAL RESERVES AND CASH C.I.P.	**1,055,138**	**246,610**	**0**	**0**	**0**	**N/A**

ABATEMENTS AND RESERVE	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
SICK/VACATION ACCRUAL	112,258	220,231	0	0	0	N/A
TOTAL WAGES & BENEFITS	**112,258**	**220,231**	**0**	**0**	**0**	**N/A**
BAD DEBT	0	1,379	0	0	0	N/A
TOTAL FIXED CHARGES	**0**	**1,379**	**0**	**0**	**0**	**N/A**
TRANSFER OUT	942,880	25,000	0	0	0	N/A
TOTAL TRANSFER OUT	**942,880**	**25,000**	**0**	**0**	**0**	**N/A**
TOTAL ABATEMENTS AND RESERVE	**1,055,138**	**246,610**	**0**	**0**	**0**	**N/A**

COUNTY TAX	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
COUNTY TAX	1,406,380	1,358,766	1,396,620	1,445,500	48,880	3.50%
TOTAL COUNTY TAX	**1,406,380**	**1,358,766**	**1,396,620**	**1,445,500**	**48,880**	**3.50%**

	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 SCHOOL BOARD	AMOUNT CHANGE	PCT CHANGE
K - 12 Public Education						
Board of Education	69,121	62,944	144,139	122,751	(21,388)	-14.84%
Superintendent's Office	486,001	525,060	539,599	548,637	9,038	1.67%
Middle School	2,052,721	1,663,566	2,025,131	1,670,262	(354,868)	-17.52%
Farrington School	2,614,246	2,520,755	2,675,974	2,523,591	(152,383)	-5.69%
Gilbert School	2,019,819	1,916,711	2,109,782	2,186,668	76,885	3.64%
Hussey School	1,190,264	1,098,073	1,129,556	1,255,422	125,866	11.14%
Lincoln School	1,861,972	1,869,291	2,026,190	2,085,134	58,945	2.91%
Cony High School	6,802,426	6,494,165	6,148,001	6,318,655	170,653	2.78%
Capital Area Tech Center	2,726,414	2,660,459	2,525,094	2,630,856	105,762	4.19%
System Wide Services	5,288,117	5,140,692	2,108,116	2,953,192	845,076	40.09%
K - 8 Grade Span Costs	976,209	966,910	774,197	815,301	41,104	5.31%
9 - 12 Grade Span Costs	476,146	329,164	232,042	185,209	(46,833)	-20.18%
Special Ed System Wide	-	-	744,522	583,467	(161,055)	-21.63%
Debt Service	-	-	2,562,919	2,556,487	(6,432)	-0.25%
Subtotal K - 12 Education	**26,563,456**	**25,247,790**	**25,745,262**	**26,435,633**	**690,371**	**2.68%**
Other Education						
Adult Education	509,540	525,791	550,461	581,784	31,323	5.69%
Federal ABE Grant	51,907	58,219	59,580	-	(59,580)	-100.00%
Subtotal Other Education	**561,447**	**584,010**	**610,041**	**581,784**	**(28,257)**	**-4.63%**
TOTAL EXPENDITURES	**27,124,903**	**25,831,800**	**26,355,303**	**27,017,417**	**662,114**	**2.51%**

CIVIC CENTER REVENUES	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
PHYSICAL PLANT						
POLICE/FIRE/DOOR GUARD	58,439	55,279	58,023	60,928	2,905	5.01%
USHERS/TICKET TAKERS	4,264	4,432	3,400	3,400	0	0.00%
JANITORIAL	6,358	6,868	3,000	3,000	0	0.00%
AUDITORIUM	255,979	259,953	273,000	272,099	(901)	-0.33%
MAIN BUILDING	199,341	209,618	203,100	205,924	2,824	1.39%
NORTH WING	160,683	171,122	168,460	176,190	7,730	4.59%
UMA BUILDING RENTAL	79,578	87,730	81,748	85,504	3,756	4.59%
AUDIO-VISUAL	42,407	65,747	60,240	107,970	47,730	79.23%
PRODUCTION EQUIPMENT	35,983	39,455	39,350	0	(39,350)	-100.00%
TABLES	64,922	62,102	62,085	72,032	9,947	16.02%
CHAIRS	12,130	11,957	12,100	12,300	200	1.65%
EXHIBIT BOOTHS	69,760	64,444	68,030	70,600	2,570	3.78%
FORK LIFTS	4,850	4,425	5,050	4,950	(100)	-1.98%
ELECTRICAL	49,440	43,404	46,800	53,820	7,020	15.00%
FLOOR COVERING	10,443	10,318	10,230	0	(10,230)	-100.00%
MISCELLANEOUS EQUIPMENT	5,317	7,331	5,080	5,080	0	0.00%
COAT CHECK	894	804	750	900	150	20.00%
ELECTRICIAN	3,520	2,325	3,465	3,750	285	8.23%
PARKING LOT	52,409	52,861	63,550	68,500	4,950	7.79%
TOTAL PHYSICAL PLANT	**1,116,713**	**1,160,175**	**1,167,461**	**1,206,947**	**39,486**	**3.38%**
ADMINISTRATION						
INVESTMENT INCOME	37,110	0	0	0	0	N/A
COMMUNICATION LINE	2,450	1,535	1,900	1,900	0	0.00%
PHOTOCOPY/UNIFORMS/MISC	3,123	7,609	3,700	3,700	0	0.00%
SOUVENIRS	5,209	9,219	10,000	8,000	(2,000)	-20.00%
SIGN/SCOREBOARD	68,562	87,500	108,650	94,550	(14,100)	-12.98%
TOTAL ADMINISTRATION	**116,453**	**105,863**	**124,250**	**108,150**	**(16,100)**	**-12.96%**

CIVIC CENTER REVENUES	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
BOX OFFICE						
ATM	0	24,396	0	10,000	10,000	N/A
BOX OFFICE TICKETS	28,699	22,316	27,000	29,000	2,000	7.41%
TOTAL BOX OFFICE	**28,699**	**46,712**	**27,000**	**39,000**	**12,000**	**44.44%**
CATERING						
TABLECLOTHS	20,475	23,180	22,944	28,680	5,736	25.00%
SERVICE CHARGE ON MEAL	164,813	173,978	177,836	180,777	2,941	1.65%
KITCHEN - SNACKS	98,318	106,086	104,240	109,500	5,260	5.05%
KITCHEN - MEALS	360,568	373,732	385,850	393,750	7,900	2.05%
SNACK TAXABLE	59,898	64,352	63,650	66,830	3,180	5.00%
MEALS TAXABLE	401,757	423,391	434,235	434,235	0	0.00%
TOTAL CATERING	**1,105,829**	**1,164,719**	**1,188,755**	**1,213,772**	**25,017**	**2.10%**
CONCESSIONS						
CONCESSIONS/VENDING	252,376	245,224	282,000	273,000	(9,000)	-3.19%
MISC. FOODS/VENDING MACHINE	8,285	5,442	6,650	6,000	(650)	-9.77%
CONCESSION/VENDING TAX	1,795	2,187	2,263	2,375	112	4.95%
TOTAL CONCESSIONS	**262,456**	**252,853**	**290,913**	**281,375**	**(9,538)**	**-3.28%**
BAR						
BARS	62,738	48,198	102,200	63,000	(39,200)	-38.36%
SERVICE CHARGE ON BARS	5,599	4,374	3,900	3,255	(645)	-16.54%
BAR TAXABLE	15,783	12,787	14,185	8,600	(5,585)	-39.37%
TOTAL BAR	**84,119**	**65,358**	**120,285**	**74,855**	**(45,430)**	**-37.77%**
TOTAL CIVIC CENTER REVENUES	**2,714,269**	**2,795,681**	**2,918,664**	**2,924,099**	**5,435**	**0.19%**

CIVIC CENTER EXPENDITURES	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
PHYSICAL PLANT						
SALARIES - REGULAR EMPLOYEES	264,825	230,748	232,876	207,926	(24,950)	-10.71%
SALARIES-PART TIME/TEMP	160,776	150,071	153,800	160,390	6,590	4.28%
OVERTIME	2,915	2,912	2,900	2,900	0	0.00%
POLICE AND FIRE SERVICE	23,483	21,980	23,966	25,692	1,726	7.20%
UNEMPLOYMENT INSURANCE	3,278	4,570	2,500	2,500	0	0.00%
WORKERS COMPENSATION	19,367	18,670	14,748	12,328	(2,420)	-16.41%
HEALTH BENEFITS	75,313	68,060	76,398	72,715	(3,683)	-4.82%
FRINGE BENEFITS	20,421	18,554	20,810	21,213	403	1.94%
TOTAL WAGES & BENEFITS	**570,379**	**515,566**	**527,998**	**505,664**	**(22,334)**	**-4.23%**
TELEPHONE	5,259	579	0	0	0	N/A
ELECTRICITY	182,389	168,482	185,122	162,272	(22,850)	-12.34%
WATER	8,665	8,609	8,904	8,904	0	0.00%
SEWERS	16,322	16,271	16,108	16,108	0	0.00%
TRAINING	0	0	400	4,000	3,600	900.00%
PRODUCTION	6,355	4,255	10,050	11,150	1,100	10.95%
ELEVATOR MAINTENANCE	2,886	2,443	3,223	5,176	1,953	60.60%
SOLID WASTE REMOVAL	9,742	10,806	10,950	10,950	0	0.00%
RENTAL OF EQUIP/VEHICLE	9,366	9,933	53,600	12,100	(41,500)	-77.43%
MOTOR POOL	5,171	9,077	10,234	9,232	(1,002)	-9.79%
REPAIRS AND MAINTENANCE OF EQUIPMENT	61,746	58,997	54,087	72,868	18,781	34.72%
SPECIAL AND OTHER MISC SERVICEES	150	0	0	0	0	N/A
SNOW REMOVAL	25,830	12,083	35,000	35,000	0	0.00%
TOTAL CONTRACTUAL	**333,881**	**301,534**	**387,678**	**347,760**	**(39,918)**	**-10.30%**
HEATING GAS	116,162	58,467	87,000	104,400	17,400	20.00%
GASOLINE,OIL & LUBRICANT	518	283	500	1,200	700	140.00%
WEARING APPAREL	1,814	1,546	2,000	3,000	1,000	50.00%
PUBLIC SAFETY SUPPLIES	3,522	3,187	3,630	4,630	1,000	27.55%
SMALL TOOLS & IMPLEMENTS	726	537	900	1,600	700	77.78%
CLEAN. & DISINFECT. SUPPLIES	16,684	17,880	17,147	21,554	4,407	25.70%

CIVIC CENTER EXPENDITURES	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
PHYSICAL PLANT						
CONSTRUCTION MATERIALS	2,288	1,197	3,000	13,000	10,000	333.33%
TOTAL SUPPLIES	141,715	83,097	114,177	149,384	35,207	30.84%
LICENSES	2,193	2,267	3,155	3,170	15	0.48%
TOTAL FIXED CHARGES	2,193	2,267	3,155	3,170	15	0.48%
TOTAL PHYSICAL PLANT	1,048,167	902,464	1,033,008	1,005,978	(27,030)	-2.62%

CIVIC CENTER EXPENDITURES	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
ADMINISTRATION						
SALARIES - REGULAR EMPLOYEES	145,357	195,883	168,064	175,088	7,024	4.18%
SALARIES-PART TIME/TEMP	24,195	23,109	23,800	24,200	400	1.68%
OVERTIME	67	191	100	100	0	0.00%
WORKERS COMPENSATION	1,021	1,051	887	598	(289)	-32.58%
HEALTH BENEFITS	31,359	34,308	37,587	39,033	1,446	3.85%
FRINGE BENEFITS	9,182	7,943	8,845	11,456	2,611	29.52%
TOTAL WAGES & BENEFITS	**211,180**	**262,485**	**239,283**	**250,475**	**11,192**	**4.68%**
PRNT.,BNDG., STATIONER	1,363	197	1,750	1,520	(230)	-13.14%
ADVERTISING SERVICES	1,078	670	1,000	1,000	0	0.00%
POSTAGE	1,720	933	2,200	1,200	(1,000)	-45.45%
TELEPHONE	10,878	7,854	10,344	4,524	(5,820)	-56.26%
TRAVEL EXPENSE AND CONFERENCES	200	2,137	0	3,500	3,500	N/A
TRAINING	1,180	0	450	450	0	0.00%
MARKETING	2,155	4,069	3,790	9,700	5,910	155.94%
SUB., TXTB., PERIODICAL	0	0	85	100	15	17.65%
RENTAL OF EQUIP/VEHICLE	6,746	17,747	18,504	14,000	(4,504)	-24.34%
REPAIRS AND MAINTENANCE OF EQUIPMENT	1,477	1,393	500	3,750	3,250	650.00%
SPECIAL & OTHER MISCELLANEOUS SERVICES	5,883	3,149	14,245	14,445	200	1.40%
WRITE OFF PRIOR YEAR RECEIVABLES	(37,558)	0	3,760	5,000	1,240	32.98%
TOTAL CONTRACTUAL	**(4,876)**	**38,150**	**56,628**	**59,189**	2,561	4.52%
OFFICE SUPPLIES	2,157	2,628	2,500	2,500	0	0.00%
MED., SURG., & LAB. SUPPLIES	0	0	100	100	0	0.00%
TOTAL SUPPLIES	**2,157**	**2,628**	**2,600**	**2,600**	**0**	**0.00%**
DUES & MEMBERSHIPS	1,059	662	985	1,000	15	1.52%
LICENSES	417	417	442	442	0	0.00%
INSURANCE	8,111	8,875	9,585	9,585	0	0.00%
TOTAL FIXED CHARGES	**9,587**	**9,954**	**11,012**	**11,027**	**15**	**0.14%**

CIVIC CENTER EXPENDITURES	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
ADMINISTRATION						
COMPUTER HARDWARE	0	0	0	4,000	4,000	N/A
EQUIPMENT DEPRECIATION	301,066	296,410	295,650	306,800	11,150	3.77%
TOTAL CAPITAL OUTLAY	**301,066**	**296,410**	**295,650**	**310,800**	**15,150**	**5.12%**
IUUAL PRINCIPAL	18,520	22,807	27,437	32,239	4,802	17.50%
DEBT SERVICE (INTEREST)	144,655	130,755	120,798	110,423	(10,375)	-8.59%
IUUAL INTEREST	21,302	20,268	19,013	17,460	(1,553)	-8.17%
TOTAL DEBT	**184,477**	**173,831**	**167,248**	**160,122**	**(7,126)**	**-4.26%**
TRANSFER OUT	61,013	59,960	57,262	58,400	1,138	1.99%
TOTAL TRANSFER OUT	**61,013**	**59,960**	**57,262**	**58,400**	**1,138**	**1.99%**
TOTAL ADMINISTRATION	**764,603**	**843,418**	**829,683**	**852,613**	**22,930**	**2.76%**

CIVIC CENTER EXPENDITURES	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
BOX OFFICE						
SALARIES - REGULAR EMPLOYEES	51,251	52,564	51,846	53,431	1,585	3.06%
SALARIES-PART TIME/TEMP	4,808	2,794	3,600	4,500	900	25.00%
WORKERS COMPENSATION	2,330	2,479	2,104	172	(1,932)	-91.83%
HEALTH BENEFITS	5,317	5,784	6,334	6,673	339	5.35%
FRINGE BENEFITS	1,766	1,670	1,703	2,594	891	52.32%
TOTAL WAGES & BENEFITS	**65,471**	**65,291**	**65,587**	**67,370**	**1,783**	**2.72%**
BOX OFFICE	722	322	1,200	1,200	0	0.00%
TOTAL SUPPLIES	**722**	**322**	**1,200**	**1,200**	**0**	**0.00%**
TOTAL BOX OFFICE	**66,194**	**65,613**	**66,787**	**68,570**	**1,783**	**2.67%**

CIVIC CENTER EXPENDITURES	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
CATERING						
SALARIES - REGULAR EMPLOYEES	163,009	162,421	162,207	164,254	2,047	1.26%
SALARIES-PART TIME/TEMP	182,391	175,651	180,800	181,500	700	0.39%
OVERTIME	5,637	6,436	5,000	6,000	1,000	20.00%
UNEMPLOYMENT INSURANCE	1,555	8,949	3,200	3,200	0	0.00%
WORKERS COMPENSATION	14,834	15,727	13,144	9,909	(3,235)	-24.61%
HEALTH BENEFITS	39,796	43,421	47,566	49,434	1,868	3.93%
FRINGE BENEFITS	16,432	18,472	20,812	20,055	(757)	-3.64%
TOTAL WAGES & BENEFITS	**423,654**	**431,075**	**432,729**	**434,352**	**1,623**	0.38%
TRAVEL EXPENSE AND CONFERENCES	212	496	1,100	1,100	0	0.00%
TRAINING	0	0	250	250	0	0.00%
REPAIRS AND MAINTENANCE OF EQUIPMENT	7,703	8,537	7,900	9,600	1,700	21.52%
TOTAL CONTRACTUAL	**7,915**	**9,033**	**9,250**	**10,950**	**1,700**	**18.38%**
FOOD & GROCERIES	274,180	263,334	301,000	294,000	(7,000)	-2.33%
WEARING APPAREL	1,732	1,363	1,400	1,400	0	0.00%
TABLECLOTHS	35,963	34,931	38,000	39,140	1,140	3.00%
KITCHEN SMALLWARE	1,098	6,117	2,500	2,500	0	0.00%
CLEAN. & DISINFECT. SUPPLIES	3,972	6,147	5,000	5,000	0	0.00%
TOTAL SUPPLIES	**316,945**	**311,891**	**347,900**	**342,040**	**(5,860)**	**-1.68%**
LICENSES	175	175	400	400	0	0.00%
TOTAL FIXED CHARGES	**175**	**175**	**400**	**400**	**0**	**0.00%**
TOTAL CATERING	**748,689**	**752,175**	**790,279**	**787,742**	**(2,537)**	**-0.32%**

CIVIC CENTER EXPENDITURES	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
CONCESSIONS						
SALARIES-PART TIME/TEMP	73,375	63,079	66,250	67,575	1,325	2.00%
OVERTIME	1,373	1,135	1,300	1,300	0	0.00%
UNEMPLOYMENT INSURANCE	76	113	115	115	0	0.00%
WORKERS COMPENSATION	2,935	3,246	2,547	1,837	(710)	-27.88%
FRINGE BENEFITS	5,322	4,820	5,132	3,891	(1,241)	-24.18%
TOTAL WAGES & BENEFITS	**83,081**	**72,394**	**75,344**	**74,718**	**(626)**	-0.83%
RENTAL OF EQUIP/VEHICLES	653	459	730	730	0	0.00%
REPAIRS AND MAINTENANCE OF EQUIPMENT	500	638	500	500	0	0.00%
TOTAL CONTRACTUAL	**1,153**	**1,096**	**1,230**	**1,230**	**0**	**0.00%**
FOOD & GROCERIES	67,336	69,804	73,500	74,870	1,370	1.86%
WEARING APPAREL	558	934	1,150	1,150	0	0.00%
KITCHEN SMALLWARE	186	378	1,400	1,500	100	7.14%
TOTAL SUPPLIES	**68,081**	**71,115**	**76,050**	**77,520**	**1,470**	**1.93%**
TOTAL CONCESSIONS	**152,315**	**144,606**	**152,624**	**153,468**	**844**	**0.55%**

CIVIC CENTER EXPENDITURES	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
BAR						
SALARIES-PART TIME/TEMP	19,134	15,264	17,000	17,340	340	2.00%
OVERTIME	59	140	300	300	0	0.00%
UNEMPLOYMENT INSURANCE	102	33	100	100	0	0.00%
WORKERS COMPENSATION	1,168	1,141	653	531	(122)	-18.68%
HEALTH BENEFITS	7	9	0	0	0	N/A
FRINGE BENEFITS	1,465	1,341	1,314	997	(317)	-24.12%
TOTAL WAGES & BENEFITS	**21,934**	**17,928**	**19,367**	**19,268**	**(99)**	**-0.51%**
TRAINING	104	650	600	600	0	0.00%
REPAIRS AND MAINTENANCE OF EQUIPMENT	0	0	300	1,000	700	233.33%
TOTAL CONTRACTUAL	**104**	**650**	**900**	**1,600**	**700**	77.78%
FOOD & GROCERIES	3,110	1,730	5,250	5,300	50	0.95%
LIQUOR	26,818	21,915	27,300	23,800	(3,500)	-12.82%
WEARING APPAREL	0	87	500	500	0	0.00%
KITCHEN SMALLWARE	0	0	350	350	0	0.00%
TOTAL SUPPLIES	**29,928**	**23,732**	**33,400**	**29,950**	**(3,450)**	**-10.33%**
LICENSES	910	910	910	910	0	0.00%
INSURANCE	3,655	4,170	4,000	4,000	0	0.00%
TOTAL FIXED CHARGES	**4,565**	**5,080**	**4,910**	**4,910**	**0**	**0.00%**
TOTAL BAR	**56,532**	**47,390**	**58,577**	**55,728**	**(2,849)**	**-4.86%**

CIVIC CENTER EXPENDITURES					AMOUNT CHANGE	PCT CHANGE
TOTAL CIVIC CENTER EXPENDITURES	**2,836,499**	**2,755,666**	**2,930,958**	**2,924,099**	**(6,859)**	**-0.23%**

HATCH HILL REVENUES	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
INVESTMENT INCOME	(6,514)	380	1,500	500	(1,000)	-66.67%
MISCELLANEOUS FEES	11,228	10,078	10,623	10,623	0	0.00%
SALE OF MATERIAL	61,512	35,832	25,000	35,000	10,000	40.00%
MUNICIPAL SOLID WASTE	1,755,826	1,842,606	1,828,800	2,385,000	556,200	30.41%
PERMIT FEE	42,435	40,461	40,000	40,000	0	0.00%
RECYCLING FEES	160,992	154,030	161,000	168,800	7,800	4.84%
PER CAPITA FEES	364,703	361,865	368,369	361,864	(6,505)	-1.77%
COMPOSTERS	1,175	854	0	0	0	N/A
MISCELLANEOUS REVENUE	488	(74)	0	0	0	N/A
TOTAL HATCH HILL REVENUES	**2,391,846**	**2,446,032**	**2,435,292**	**3,001,787**	**566,495**	**23.26%**

HATCH HILL EXPENDITURES	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
SALARIES - REGULAR EMPLOYEES	338,317	321,090	303,431	279,408	(24,023)	-7.92%
SALARIES-PART TIME/TEMP	1,302	2,429	4,200	4,000	(200)	-4.76%
OVERTIME	23,278	15,184	20,400	23,140	2,740	13.43%
WORKERS COMPENSATION	25,705	28,231	24,805	20,706	(4,099)	-16.52%
HEALTH BENEFITS	71,682	76,638	75,690	79,073	3,383	4.47%
CONTRACT BENEFITS	691	643	900	900	0	0.00%
FRINGE BENEFITS	13,902	13,243	12,692	16,988	4,296	33.85%
TOTAL WAGES & BENEFITS	**474,876**	**457,458**	**442,118**	**424,215**	**(17,903)**	**-4.05%**
PRINTING, BINDING, STATIONERY	2,784	2,469	2,996	3,158	162	5.41%
ADVERTISING SERVICES	535	626	480	480	0	0.00%
POSTAGE	1,243	120	500	500	0	0.00%
LANDFILL CONTRACTOR	0	0	0	0	0	N/A
TELEPHONE	5,450	5,803	5,380	5,247	(133)	-2.47%
ELECTRICITY	10,066	10,697	10,116	10,116	0	0.00%
SEWER	0	67,762	70,620	70,620	0	0.00%
TRAVEL EXPENSE AND CONFERENCES	943	705	2,000	1,000	(1,000)	-50.00%
TRAINING	150	1,900	2,000	2,000	0	0.00%
MILEAGE REIMBURSEMENT	0	0	50	50	0	0.00%
SUBSCRIPTIONS, TEXTBOOKS, PERIODICALS	0	0	75	0	(75)	-100.00%
HH WASTE RELOCATION	0	172,759	0	0	0	N/A
TESTING/ENGINEERING SERVICES	2,089	1,958	0	0	0	N/A
RENTAL OF EQUIP/VEHICLES	36,818	32,980	66,200	45,800	(20,400)	-30.82%
MOTOR POOL	170,671	141,325	127,067	124,307	(2,760)	-2.17%
REPAIRS AND MAINTENANCE OF EQUIPMENT	9,978	12,370	13,900	15,900	2,000	14.39%
REPAIRS AND MAINTENANCE OF BUILDING	0	0	1,750	2,050	300	17.14%
SPECIAL & OTHER MISCELLANEOUS SERVICES	64,000	82,947	63,000	89,000	26,000	41.27%
ARCHITECTURAL & ENGINEERING	37,050	25,743	38,000	58,000	20,000	52.63%
RECYCLING FEES	106,592	102,572	116,575	107,975	(8,600)	-7.38%
TOTAL CONTRACTUAL	**448,368**	**662,737**	**520,709**	**536,203**	**15,494**	**2.98%**
OFFICE SUPPLIES	1,414	1,036	1,500	1,500	0	0.00%
GASOLINE,OIL & LUBRICANT	117,615	54,613	63,675	77,850	14,175	22.26%
WEARING APPAREL	2,721	1,873	2,500	2,500	0	0.00%
MED., SURG., & LAB. SUPP.	0	266	300	300	0	0.00%

HATCH HILL EXPENDITURES	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
PUBLIC SAFETY TOTAL SUPPLIES	220	3,663	220	220	0	0.00%
SMALL TOOLS & IMPLEMENTS	115	166	1,000	8,500	7,500	750.00%
CLEAN. & DISINFECT. SUPPLIES	81	77	400	400	0	0.00%
AGRIC., BOTAN. & ANIMAL	1,320	702	1,160	4,560	3,400	293.10%
CONSTRUCTION MATERIALS	91,602	21,237	32,000	30,500	(1,500)	-4.69%
OTHER OPER. & MTN. SUP	972	2,696	1,000	1,000	0	0.00%
TOTAL SUPPLIES	**216,058**	**86,329**	**103,755**	**127,330**	**23,575**	**22.72%**
BAD DEBTS EXPENSE	(20,066)	(666)	4,000	4,000	0	0.00%
DUES & MEMBERSHIPS	824	904	1,000	1,000	0	0.00%
LICENSES	17,239	15,376	20,000	20,000	0	0.00%
SELF INSURANCE	0	0	0	0	0	N/A
POLLUTION INSURANCE	33,180	32,033	33,500	33,500	0	0.00%
PROPERTY & CASUALTY	3,003	3,438	3,958	3,958	0	0.00%
RESERVE FOR CLOSURE	280,107	857,469	351,028	630,000	278,972	79.47%
TOTAL FIXED CHARGES	**314,287**	**908,554**	**413,486**	**692,458**	**278,972**	**67.47%**
OFFICE EQUIPMENT	9,720	101	2,000	0	(2,000)	-100.00%
EQUIPMENT DEPRECIATION	746,884	454,778	507,865	647,545	139,680	27.50%
TOTAL CAPITAL OUTLAY	**756,604**	**454,878**	**509,865**	**647,545**	**137,680**	**27.00%**
IUUAL PRINCIPAL	5,332	6,566	7,899	9,281	1,382	17.50%
DEBT SERVICE (INTEREST	323,602	298,367	271,678	243,350	(28,328)	-10.43%
IUUAL INTEREST	6,132	5,835	5,474	5,026	(448)	-8.18%
TOTAL DEBT SERVICE	**335,066**	**310,768**	**285,051**	**257,657**	**(27,394)**	**-9.61%**
TRANSFER OUT	54,364	48,477	48,930	48,930	0	0.00%
TRANSFER OUT	**54,364**	**48,477**	**48,930**	**48,930**	**0**	**0.00%**
TOTAL HATCH HILL LANDFILL	**2,599,622**	**2,929,201**	**2,323,914**	**2,734,338**	**410,424**	**17.66%**

AIRPORT REVENUES	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
STATE OF MAINE MANAGEMENT FEE	440,435	392,707	446,880	446,880	0	0.00%
COMMISSIONS	0	12	0	0	0	N/A
COMMISSION INCOME - TENANTS	22,863	25,036	19,000	19,000	0	0.00%
COMMISSION INCOME - CONCESSIONS	109	38	1,000	1,000	0	0.00%
LANDING FEES - CONTRACT	16,819	14,882	10,520	10,520	0	0.00%
LANDING FEES	358	2,177	7,000	7,000	0	0.00%
MISCELLANEOUS FEES	79,326	3,760	3,000	3,000	0	0.00%
CONCESSIONS	0	10	0	0	0	N/A
RENTAL OF ROOMS	40,168	47,282	42,000	42,000	0	0.00%
RENTAL OF LANDS	2,700		3,600	3,600	0	0.00%
FUEL FLOW FEES	11,650	13,247	13,000	13,000	0	0.00%
PARKING FEES	4,745	3,858	4,000	4,000	0	0.00%
RENTAL INCOME OTHER BUILDINGS	7,435	2,700	0		0	N/A
TOTAL AIRPORT REVENUES	**626,608**	**505,709**	**550,000**	**550,000**	**0**	**0.00%**

AIRPORT EXPENDITURES	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
SALARIES - REGULAR EMPLOYEES	206,190	204,321	195,229	198,011	2,782	1.42%
SALARIES-PART TIME/TEMP	9,624	11,046	9,078	9,078	0	0.00%
OVERTIME	24,877	22,027	20,400	20,400	0	0.00%
UNEMPLOYMENT INSURANCE	1,925	0	100	100	0	0.00%
WORKERS COMPENSATION	6,606	9,522	6,192	9,291	3,099	50.05%
HEALTH BENEFITS	48,469	50,240	55,984	40,261	(15,723)	-28.08%
FRINGE BENEFITS	11,318	11,426	10,348	13,130	2,782	26.88%
TOTAL WAGES & BENEFITS	**309,009**	**308,582**	**297,331**	**290,271**	**(7,060)**	**-2.37%**
AIRFIELD-MAINTENANCE SUPPLIES	15,336	7,912	13,000	13,000	0	0.00%
AIRFIELD-MAINTENANCE EQUIPMENT	13,671	6,303	9,000	8,500	(500)	-5.56%
AIRFIELD-MAINT. SERVICES	19,589	21,133	28,758	25,352	(3,406)	-11.84%
BUILDING-MAINT. SUPPLIES	8,683	9,330	7,000	7,000	0	0.00%
TECHNICAL SERVICES	3,734	2,951	6,000	6,000	0	0.00%
BUILDING-MAINT. EQUIPMENT	0	0	1,500	1,500	0	0.00%
BUILDING-MAINT. SERVICES	23,959	23,138	28,647	28,647	0	0.00%
ADVERTISING SERVICES	1,878	1,383	2,000	2,000	0	0.00%
VEHICLE-MAINT. SUPPLIES	8,757	4,795	6,574	6,574	0	0.00%
VEHICLE-MAINT. EQUIPMENT	2,549	5,423	5,750	5,750	0	0.00%
VEHICLE-MAINT. SERVICES	4,892	1,838	2,000	2,000	0	0.00%
OFFICE SERVICES	75	0	1,000	1,000	0	0.00%
POSTAGE	435	375	300	300	0	0.00%
PERSONNEL-TOTAL SUPPLIES/SERVICE	3,226	2,753	3,500	3,500	0	0.00%
TELEPHONE	5,863	4,631	5,000	5,000	0	0.00%
ELECTRICITY	30,744	35,805	28,731	28,731	0	0.00%
WATER	1,414	2,032	849	849	0	0.00%
SEWERS	13,754	13,834	11,575	11,575	0	0.00%
TRAVEL EXPENSE AND CONFERENCESFERENCE	1,408	261	3,000	3,000	0	0.00%
TRAINING	340	627	5,864	5,864	0	0.00%
SUBSCRIPTIONS, TEXTBOOKS, PERIODICALS	0	0	500	500	0	0.00%
REPAIRS AND MAINT. OF EQUIP	0	0	0	0	0	N/A
SPECIAL & OTHER MISCELLANEOUS SERVICES	0	655	200	200	0	0.00%
TOTAL CONTRACTUAL	**160,307**	**145,180**	**170,748**	**166,842**	**(3,906)**	**-2.29%**

AIRPORT EXPENDITURES	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
OFFICE SUPPLIES	666	1,022	800	800	0	0.00%
PRINTING & REPRODUCTION	19	1	300	300	0	0.00%
FUEL OIL	61,349	26,097	30,375	47,250	16,875	55.56%
HEATING GAS	18,185	6,006	15,500	15,500	0	0.00%
GASOLINE, OIL & LUBRICANTS	8,739	2,834	19,000	12,500	(6,500)	-34.21%
TOTAL SUPPLIES	**88,958**	**35,959**	**65,975**	**76,350**	**10,375**	**15.73%**
DUES & MEMBERSHIPS	244	538	500	500	0	0.00%
LICENSES	510	360	700	700	0	0.00%
PROPERTY & CASUALTY	6,661	6,493	6,300	6,300	0	0.00%
TOTAL FIXED CHARGES	**7,415**	**7,391**	**7,500**	**7,500**	**0**	**0.00%**
FURNITURE AND EQUIPMENT	0	0	0	0	0	N/A
TOTAL CAPITAL OUTLAY	**0**	**0**	**0**	**0**	**0**	**N/A**
IUUAL PRINCIPAL	3,367	4,147	4,989	5,862	873	17.50%
IUUAL INTEREST	3,873	3,685	3,457	3,175	(282)	-8.16%
TOTAL DEBT SERVICE	**7,240**	**7,832**	**8,446**	**9,037**	**591**	**7.00%**
TOTAL AIRPORT	**572,929**	**504,944**	**550,000**	**550,000**	**0**	**0.00%**

CHILDCARE REVENUES	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
CHARGES FOR SERVICE	68,704	106,408	65,996	65,996	0	0.00%
AFTER SCHOOL DAYCARE	265,655	251,029	310,116	287,215	(22,901)	-7.38%
USE OF RETAINED EARNINGS	0	0	5,000	17,020	12,020	240.40%
DEPT OF HUMAN SERVICES	21,402	(2,435)	0	0	0	N/A
PARENT CO PAY	8,624	1,676	0	0	0	N/A
					0	N/A
TOTAL CHILDCARE REVENUES	**364,385**	**356,678**	**381,112**	**370,231**	(10,881)	-2.86%

CHILDCARE EXPENDITURES	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
SALARIES - REGULAR EMPLOYEES	51,852	62,677	61,443	63,501	2,058	3.35%
SALARIES-PART TIME/TEMP	180,539	192,716	217,776	215,122	(2,654)	-1.22%
OVERTIME	2,078	3,556	3,300	2,506	(794)	-24.06%
UNEMPLOYMENT INSURANCE	1,106	1,508	2,500	2,500	0	0.00%
WORKERS COMPENSATION	7,205	8,640	8,265	6,620	(1,645)	-19.90%
HEALTH BENEFITS	8,457	9,403	10,099	10,583	484	4.79%
FRINGE BENEFITS	16,147	17,714	19,410	15,974	(3,436)	-17.70%
WAGES	**267,385**	**296,214**	**322,793**	**316,806**	**(5,987)**	**-1.85%**
PRINTING, BINDING, STATIONERY	517	391	500	500	0	0.00%
ADVERTISING SERVICES	1,356	1,300	1,500	1,500	0	0.00%
POSTAGE	175	82	100	100	0	0.00%
TELEPHONE	1,098	1,108	1,200	1,200	0	0.00%
TRAVEL EXPENSE AND CONFERENCES	79	2,074	3,000	3,000	0	0.00%
TRAINING	1,439	1,119	3,000	3,000	0	0.00%
MILEAGE REIMBURSEMENT	481	143	500	600	100	20.00%
SUBSCRIPTIONS, TEXTBOOKS, PERIODICALS	0	0	100	100	0	0.00%
MOTOR POOL	4,100	6,584	7,000	7,000	0	0.00%
SPECIAL & OTHER MISCELLANEOUS SERVICES	5,645	2,709	8,100	3,150	(4,950)	-61.11%
CONTRACTUAL	**14,889**	**15,509**	**25,000**	**20,150**	**(4,850)**	**-19.40%**
OFFICE SUPPLIES	730	1,509	1,200	1,200	0	0.00%
PRINTING & REPRODUCTION	230	340	0	0	0	N/A
FOOD & GROCERIES	14,538	4,468	11,075	11,075	0	0.00%
WEARING APPAREL	1,775	2,970	2,200	2,200	0	0.00%
MED., SURG., & LAB. SUPPLIES	64	0	100	100	0	0.00%
CLEAN. & DISINFECT. SUPPLIES	63	0	600	600	0	0.00%
RECREATIONAL SUPPLIES	13,370	14,240	14,050	15,000	950	6.76%
SUPPLIES	**30,770**	**23,528**	**29,225**	**30,175**	**950**	**3.25%**

CHILDCARE EXPENDITURES (CONT'D)	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
BAD DEBT EXPENSE	(6,776)	1,721	0	0	0	N/A
DUES & MEMBERSHIPS	1,047	484	900	840	(60)	-6.67%
FIXED CHARGES	**(5,729)**	**2,204**	**900**	**840**	**(60)**	**-6.67%**
IUUAL PRINCIPAL	842	1,037	1,247	1,466	219	17.56%
IUUAL INTEREST	968	921	864	794	(70)	-8.10%
DEBT	**1,810**	**1,958**	**2,111**	**2,260**	**149**	**7.06%**
TOTAL AFTER SCHOOL DAYCARE	**309,126**	**339,414**	**380,029**	**370,231**	**(9,798)**	**-2.58%**

CENTRAL GARAGE REVENUES	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
MOTOR POOL-CITY	983,240	933,804	979,811	1,042,649	62,838	6.41%
GAS & OIL - CITY	766,462	354,983	429,063	606,150	177,087	41.27%
GAS & OIL - PUBLIC	1,975	748	0	0	0	N/A
REPAIRS & TIRES	201,284	176,374	220,289	220,439	150	0.07%
MISCELLANEOUS REVENUE	17	16,920	4,600	4,600	0	0.00%
USE OF RETAINED EARNINGS	0		0	0	0	N/A
TOTAL CENTRAL GARAGE REVENUES	**1,952,979**	**1,482,828**	**1,633,763**	**1,873,838**	**240,075**	**14.69%**

CENTRAL GARAGE EXPENDITURES	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
SALARIES - REGULAR EMPLOYEES	273,853	278,579	266,786	299,826	33,040	12.38%
SALARIES-PART TIME/TEMP	0	0	483	483	0	0.00%
OVERTIME	12,772	8,609	12,240	12,240	0	0.00%
WORKERS COMPENSATION	14,936	13,391	13,391	9,601	(3,790)	-28.30%
HEALTH BENEFITS	71,796	79,015	81,073	88,647	7,574	9.34%
CONTRACT BENEFITS	1,561	1,477	2,030	2,110	80	3.94%
FRINGE BENEFITS	11,063	11,176	11,012	17,248	6,236	56.63%
TOTAL WAGES & BENEFITS	**385,981**	**392,247**	**387,015**	**430,155**	**43,140**	**11.15%**
PRINTING, BINDING, STATIONERY	434	533	550	550	0	0.00%
ADVERTISING SERVICES	369	381	560	560	0	0.00%
POSTAGE	248	147	300	300	0	0.00%
TELEPHONE	377	643	675	675	0	0.00%
ELECTRICITY	19,289	17,295	21,349	21,349	0	0.00%
TRAVEL EXPENSE AND CONFERENCES	16	92	500	500	0	0.00%
TRAINING	0	572	1,000	600	(400)	-40.00%
SUBSCRIPTIONS, TEXTBOOKS, PERIODICALS	293	20	400	800	400	100.00%
RENTAL OF EQUIP/VEHICLES	1,251	3,191	2,792	2,792	0	0.00%
REPAIRS AND MAINTENANCE OF EQUIPMENT	26,460	21,328	23,500	28,000	4,500	19.15%
REPAIRS AND MAINT. OF BUILDINGS	14,452	13,668	12,770	12,555	(215)	-1.68%
SPECIAL & OTHER MISCELLANEOUS SERVICES	2,537	1,897	2,770	3,520	750	27.08%
TOTAL CONTRACTUAL	**65,724**	**59,767**	**67,166**	**72,201**	**5,035**	**7.50%**
OFFICE SUPPLIES	359	624	600	600	0	0.00%
FUEL OIL	50,394	19,388	31,800	38,950	7,150	22.48%
GASOLINE, OIL & LUBRICANTS	696,468	310,656	394,710	571,950	177,240	44.90%
LUBRICANTS	20,926	19,943	19,219	20,152	933	4.85%
TIRES & TUBES	33,283	33,528	46,280	37,400	(8,880)	-19.19%

CENTRAL GARAGE EXPENDITURES	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ADOPTED	FY 2012 MANAGER	AMOUNT CHANGE	PCT CHANGE
PLOW EDGES	18,866	22,252	30,000	30,000	0	0.00%
WEARING APPAREL	4,848	3,798	3,829	3,829	0	0.00%
MED., SURG., & LAB. SUPPLIES	90	117	100	100	0	0.00%
PUBLIC SAFETY TOTAL SUPPLIES	1,345	1,416	1,700	1,700	0	0.00%
SMALL TOOLS & IMPLEMENTS	2,203	3,346	3,500	3,500	0	0.00%
CLEAN. & DISINFECT. SUPPLIES	4,059	3,824	3,500	3,700	200	5.71%
CONSTRUCTION MATERIALS	4,377	2,316	3,000	3,000	0	0.00%
STOCK INVENTORY	223,404	156,288	197,000	197,000	0	0.00%
OTHER OPER. & MTN. SUPPLIES	6,068	5,288	6,000	6,000	0	0.00%
TOTAL SUPPLIES	**1,066,691**	**582,785**	**741,238**	**917,881**	**176,643**	**23.83%**
LICENSE	405	2,442	2,119	2,693	574	27.09%
TOTAL FIXED CHARGES	**405**	**2,442**	**2,119**	**2,693**	**574**	**27.09%**
OFFICE EQUIPMENT	684	350	500	500	0	0.00%
EQUIPMENT DEPRECIATION	320,771	297,378	276,353	322,856	46,503	16.83%
MOTOR VEHICLE EQUIPMENT	0	0	0	0	0	N/A
TOTAL CAPITAL OUTLAY	**321,454**	**297,728**	**276,853**	**323,356**	**46,503**	**16.80%**
IUUAL PRINCIPAL	6,173	7,602	11,076	10,746	(330)	-2.98%
IUUAL INTEREST	7,101	6,756	6,756	5,820	(936)	-13.85%
TOTAL DEBT SERVICE	**13,274**	**14,359**	**17,832**	**16,566**	**(1,266)**	**-7.10%**
TRANSFER OUT	29,237	28,298	29,237	29,237	0	0.00%
TOTAL TRANSFER OUT	**29,237**	**28,298**	**29,237**	**29,237**	**0**	**0.00%**
TOTAL CENTRAL GARAGE	**1,882,362**	**1,375,184**	**1,519,341**	**1,789,396**	**270,055**	**17.77%**